I, Matthew Lawson, Tumu Whakarae | Chief Executive, hereby give notice that Assurance, Risk & Infrastructure Committee Meeting will be held on:

Date:	**Wednesday, 29 July 2026**
Time:	**1:00 pm**
Location:	**Council Chamber, Wairoa District Council, Coronation Square, Wairoa**

AGENDA

Assurance, Risk & Infrastructure Committee Meeting

29 July 2026

MEMBERSHIP: His Worship the Mayor Craig Little, Cr Benita Cairns, Cr Jeremy Harker, Cr Roslyn Thomas, Cr Michelle Tahuri, Cr Trevor Waikawa, Cr Sara Bird, Mr Philip Jones

The agenda and associated papers are also available on our website: www.wairoadc.govt.nz

For further information please contact us 06 838 7309 or by email info@wairoadc.govt.nz

Order Of Business

1 KARAKIA

2 APOLOGIES FOR ABSENCE

3 DECLARATIONS OF CONFLICT OF INTEREST

4 CHAIRPERSON’S ANNOUNCEMENTS

5 LATE ITEMS OF URGENT BUSINESS

6 PUBLIC PARTICIPATION

A maximum of 30 minutes has been set aside for members of the public to speak on any item on the agenda. Up to 5 minutes per person is allowed. As per Standing Order 15.1 requests to speak must be made to the Chief Executive Officer at least one clear day before the meeting; however this requirement may be waived by the Chairperson. Requests should also outline the matters that will be addressed by the speaker(s).

7 MINUTES OF THE PREVIOUS MEETING

Ordinary Meeting - 24 June 2026

**MINUTES OF WAIROA DISTRICT COUNCIL
ASSURANCE, RISK & INFRASTRUCTURE COMMITTEE MEETING
HELD AT THE COUNCIL CHAMBER, WAIROA DISTRICT COUNCIL, CORONATION SQUARE, WAIROA
ON WEDNESDAY, 24 JUNE 2026 AT 1:00 PM**

PRESENT: His Worship the Mayor Craig Little, Cr Benita Cairns, Cr Jeremy Harker, Cr Roslyn Thomas, Cr Michelle Tahuri, Cr Trevor Waikawa, Cr Sara Bird, Mr Philip Jones.

IN ATTENDANCE: **Matthew Lawson** (Tumu Whakarae | Chief Executive), **Juanita Savage** (Te Toihau Mahi | Chief of Operations), **Gary Borg** (Tumu Whakarae Tuarua | Deputy Chief Executive & Pouwhakarae – Pūtea/Tautāwhi Rangapū | Group Manager - Finance and Corporate Support), **Hinetaakoha Viriaere** (Pouwhakarae Whakamahere me te Waeture | Group Manager Planning and Regulatory), **Kamal Narang** (Pouwhakarae – Hua Pūmau | Group Manager - Assets and Infrastructure), **Martin Bacon** (Senior Accountant |), **Alannah Marshall** (Kaiurungi Mana Ārahi | Governance Officer), **Kate Standring** (Executive Principal).

Public in Attendance: Sam Pryde

The meeting was chaired by Cr Cairns.

1 KARAKIA

The opening karakia was given by Cr Tahuri.

2 APOLOGIES FOR ABSENCE

Nil.

3 DECLARATION OF CONFLICT OF INTEREST

Cr Harker declared a conflict of interest with Item 9.1 PX-Assets & Infrastructure Update.

4 CHAIRPERSON'S ANNOUNCEMENTS

5 LATE ITEMS OF URGENT BUSINESS

LATE ITEM LOCAL GOVERNMENT REFORM - RISK

COMMITTEE RESOLUTION 2026/312

Moved: His Worship the Mayor Craig Little
Seconded: Cr Jeremy Harker

That in accordance with Section 46A (7) of the Local Government Official Information and Meetings Act 1987 the item **Local Government Reform - Risk** be considered given the item had not come to hand at the time of Agenda compilation and consideration of this matter is required now in order to respond within the timeframe allowed. be received as a late item.

CARRIED

6 PUBLIC PARTICIPATION

Nil.

7 MINUTES OF THE PREVIOUS MEETING

Will be tabled at the next committee meeting.

8 GENERAL ITEMS

8.1 MAY 2026 FINANCIAL REPORT

COMMITTEE RESOLUTION 2026/313

Moved: Cr Roslyn Thomas
Seconded: Mr Philip Jones

The Committee receive the report.

CARRIED

The Chief Executive and Group Manager Finance & Corporate Support introduced the report, noting:

- The cash tracker has been introduced to provide a clearer understanding of Council's cash position.
- There were no new financial surprises, with the forecast continuing to indicate negative working capital, primarily due to retention payments and delays in recovery funding from other programmes.

The Committee discussed the report and:

- Requested that the cash tracker extend the last forecast line to the end of the reporting period, with commentary provided on any significant variances. It was noted that work is underway to align the cash tracker with the financial statements to improve reporting consistency.
- The purpose of a liquidity ratio as a governance measure to provide greater oversight of Council's liquidity position, while noting it is not a financial reporting requirement.
- Agreed that the Treasury management Policy should include a clearly defined liquidity ratio, including the methodology and components used in its calculation, to ensure a consistent understanding and application.

The Senior Accountant then continued presenting the monthly financial report, with the Committee discussing the report page by page. Discussion included:

- The need for more comprehensive reporting on activities that are 100% rate-funded.
- Carried forward balances, including how these are reflected in the upcoming Annual Plan and the factors contributing to them.
- The Recovery Office, with a request for enhanced commentary in the next monthly report. This led to discussion regarding outstanding work relating to yellow-placarded properties, the ongoing risks these pose to the district, and the need to continue exploring solutions, including potential advocacy.
- The Project Tracker, with members requesting more comprehensive reporting on selected projects to strengthen governance oversight. Particular emphasis was placed on the Wairoa Sewerage Ponds project, with a detailed update requested by October 2026 and consideration given to rotating detailed project updates through future meetings.
- Overspends, including discussion around when commentary should be provided and clarification of the current reporting approach.
- Group Manager Finance & Corporate Support and Group Manager Assets & Infrastructure to discuss and determine which detailed project updates can be presented to the Committee at the next meeting.

The Committee acknowledged the continued improvements to financial reporting and encouraged staff to maintain the momentum in enhancing the quality and transparency of reporting.

8.2 LOCAL GOVERNMENT REFORM - RISK

COMMITTEE RESOLUTION 2026/314

Moved: Cr Jeremy Harker
Seconded: Cr Michelle Tahuri

That Council notes that, at all times, it must act lawfully. Wairoa District Council will undertake a high-level risk analysis of the Head Start process and commence preliminary work on a standalone unitary authority and other options.

CARRIED

Mr Jones spoke to the risks associated with the potential Local Government reform proposals and the Head start process.

The committee discussion included:

- The government's expectations and the principles underpinning the head start approach.
- The likelihood that bespoke legislation may be required, noting that not every head start proposal is expected to progress to the next phase of implementation.
- Indicative timeframes for potential legislative changes.

- The potential for unbudgeted costs associated with progressing reform options.
- The need to consider the opportunity cost and organisational risks of dedicating resources to the head start process, including what other work may not be progressed.
- The legal risks associated with participating in the head start process, including the requirements of the local government act.
- Potential human rights considerations.
- Discussion occurring in other forums regarding assets and how these may be treated under future governance arrangements, while acknowledging there remains uncertainty.
- The importance of undertaking a high-level risk assessment of the head start process and presenting it to elected members.
- Ensuring any work undertaken remains consistent with legislative requirements.

9 PUBLIC EXCLUDED ITEMS

RESOLUTION TO EXCLUDE THE PUBLIC

COMMITTEE RESOLUTION 2026/315

Moved: His Worship the Mayor Craig Little
Seconded: Cr Trevor Waikawa

That the public be excluded from the following parts of the proceedings of this meeting.

The general subject matter of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48 of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

General subject of each matter to be considered	Reason for passing this resolution in relation to each matter	Ground(s) under section 48 for the passing of this resolution
9.1 - PX-Assets & Infrastructure Update	s7(2)(b)(ii) - the withholding of the information is necessary to protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information s7(2)(h) - the withholding of the information is necessary to enable Council to carry out,	s48(1)(a)(i) - the public conduct of the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good reason for withholding would exist under section 6 or section 7

	without prejudice or disadvantage, commercial activities	

CARRIED

COMMITTEE RESOLUTION 2026/316

Moved: Cr Trevor Waikawa
Seconded: Mr Philip Jones

That Council moves out of Closed Council into Open Council at 3.02pm

CARRIED

The Meeting closed at 3.03pm.

The minutes of this meeting were confirmed at the Assurance, Risk & Infrastructure Committee Meeting held on 29 July 2026.

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CHAIRPERSON

8 GENERAL ITEMS

8.1 RECEIPT OF ASSURANCE RISK & INFRASTRUCTURE COMMITTEE MEETING - 27 MAY 2026

Author: Alannah Marshall, Kaiurungi Mana Arahi | Governance Officer

Authoriser: Matthew Lawson, Tumu Whakarae | Chief Executive

Appendices: 1. Minutes of Assurance Risk & Infrastructure Committee Meeting - 27 May 2026

RECOMMENDATION

That the Minutes of the Assurance Risk & Infrastructure Committee Meeting held on Wednesday 27 May 2026 be received.

MINUTES OF WAIROA DISTRICT COUNCIL
ASSURANCE, RISK & INFRASTRUCTURE COMMITTEE MEETING
HELD AT THE COUNCIL CHAMBER, WAIROA DISTRICT COUNCIL, CORONATION SQUARE, WAIROA
ON WEDNESDAY, 27 MAY 2026 AT 1:00 PM

PRESENT: Cr Benita Cairns, Cr Jeremy Harker, Cr Roslyn Thomas, Cr Trevor Waikawa (online) , Mr Philip Jones (online)

IN ATTENDANCE: **Matthew Lawson** (Tumu Whakarae | Chief Executive), **Gary Borg** (Tumu Whakarae Tuarua | Deputy Chief Executive & Pouwhakarae – Pūtea/Tautāwhi Rangapū | Group Manager - Finance and Corporate Support), **Hinetaakoha Viriaere** (Pouwhakarae Whakamahere me te Waeture | Group Manager Planning & Regulatory), **Kamal Narang** (Pouwhakarae – Hua Pūmau | Group Manager - Assets and Infrastructure), **Frances Manase** (Kaiurungi Mana Ārahi | Governance Officer), **Martin Bacon** (Senior Accountant)

EY Team: David Borrie, Lindley Hofilena

Public: Sam Pryde

1 KARAKIA

The opening karakia was given by Hinetaakoha Viriaere.

2 APOLOGIES FOR ABSENCE

APOLOGIES

COMMITTEE RESOLUTION 2026/306

Moved: Cr Jeremy Harker
Seconded: Cr Roslyn Thomas

That the apologies received from His Worship the Mayor Craig Little, Cr Michelle Tahuri, and Cr Sara Bird be accepted and leave of absence granted.

CARRIED

3 DECLARATION OF CONFLICT OF INTEREST

Nil

4 CHAIRPERSON'S ANNOUNCEMENTS

Nil

5 LATE ITEMS OF URGENT BUSINESS

Nil

6 PUBLIC PARTICIPATION

Nil

7 MINUTES OF THE PREVIOUS MEETING

COMMITTEE RESOLUTION 2026/307

Moved: Cr Jeremy Harker
Seconded: Cr Roslyn Thomas

That the minutes and confidential minutes of the Ordinary Meeting held on 29 April 2026 be confirmed.

CARRIED

8 GENERAL ITEMS

8.1 EXTERNAL AUDIT PLAN FOR THE YEAR ENDING 30 JUNE 2026

COMMITTEE RESOLUTION 2026/308

Moved: Cr Benita Cairns
Seconded: Cr Roslyn Thomas

The Committee:

I. Approves the External Audit Plan for the year ended 30 June 2026,

II. Endorses the 2026-2028 Audit Proposal and,

III. Endorses the signing of the 2026-28 Audit Engagement Letter.

CARRIED

The Group Manager of Finance and Corporate Support introduced the report.

The committee discussed:

- The potential audit implications of the Government's proposed local government reforms, and that the proposals were not yet supported by enabling legislation.
  - EY representatives advised that the position continues to evolve and is likely to be addressed through discussions with the Office of the Auditor-General, with narrative disclosure in the Annual Report considered the most likely approach.

The Group Manager of Finance and Corporate Support highlighted that the appointment of the auditor covered a three year period, while the fee proposal covered only the first two years.

- EY representatives advised that the fee proposal covered only two years due to uncertainty associated with water reform, making it difficult to estimate the third years fee.

8.2 APRIL 2026 FINANCIAL REPORT

COMMITTEE RESOLUTION 2026/309

Moved: Cr Jeremy Harker
Seconded: Cr Roslyn Thomas

The Committee receives the report.

CARRIED

The Senior Accountant and the Group Manager of Finance introduced the report and noted that current cash flow forecasts indicated additional borrowing may be required from August to fund capital projects if expenditure continued as forecast.

The Committee:

- Queried whether cash flow could be better managed to reduce the need for additional borrowing.
  - Staff responded that work was underway with NZTA to improve the timing of funding receipts, while noting that some projects were intended to be debt funded and that borrowing options were constrained by minimum lending requirements.
- Queried the increase in forecast income for August.
  - Staff advised this reflected the first rates instalment.
- Queried the underspend in repairs and maintenance.
  - Staff advised the underspend related to non-routine works, reflecting weather delays, contracts at various stages of tender, while routine maintenance remained on track.
- Requested that recovery and routine repairs and maintenance be reported separately for transparency.
- Queried the source of the adjusted budget shown in the project tracker table.
  - Staff advised that the adjusted budget reflected additional external funding received for projects that was not included in the budget originally approved through the Annual Plan.

8.3 MANA WHAKAHONO Ā ROHE: IWI PARTICIPATION ARRANGEMENTS

COMMITTEE RESOLUTION 2026/310

Moved: Cr Jeremy Harker
Seconded: Cr Trevor Waikawa

The Committee receives the report titled “Mana Whakahono ā Rohe – Iwi Participation Arrangements”.

CARRIED

The Chief Executive introduced the report and advised that the proposed Mana Whakahono ā Rohe arrangements were intended to formalise and strengthen Māori participation in resource management, planning and consultation processes. It was noted that Council had received four formal initiation requests.

The Group Manager of Planning and Regulatory advised that the increase in initiation requests reflected anticipated legislative changes to the resource management framework, with parties seeking to establish arrangements before the new legislation came into effect.

9 PUBLIC EXCLUDED ITEMS

RESOLUTION TO EXCLUDE THE PUBLIC

COMMITTEE RESOLUTION 2026/311

Moved: Cr Roslyn Thomas
Seconded: Cr Trevor Waikawa

That the public be excluded from the following parts of the proceedings of this meeting at 2:10pm.

The general subject matter of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48 of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

General subject of each matter to be considered	Reason for passing this resolution in relation to each matter	Ground(s) under section 48 for the passing of this resolution
9.1 - PX-Assets & Infrastructure Update	s7(2)(b)(ii) - the withholding of the information is necessary to protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information s7(2)(h) - the withholding of the information is necessary to enable Council to carry out, without prejudice or disadvantage, commercial activities	s48(1)(a)(i) - the public conduct of the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good reason for withholding would exist under section 6 or section 7

CARRIED

COMMITTEE RESOLUTION 2026/312

Moved: Cr Jeremy Harker
Seconded: Cr Trevor Waikawa

The Committee moves out of the Public Excluded session into the Open Session at 2:50pm.

CARRIED

The Meeting closed with a closing karakia by Hinetaakoha Viriaere at 2:51pm.

The minutes of this meeting were confirmed at the Assurance, Risk & Infrastructure Committee Meeting held on 24 June 2026.

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CHAIRPERSON

Assurance, Risk and Infrastructure Committee – Action Sheet

ACTION	MEETING THE ACTION WAS RAISED IN	OFFICER RESPONSIBLE	COMMENTS	STATUS	PUBLIC EXCLUDED
Provide a comprehensive project plan on the Dog Pound project	**29/04/2026** *(Item 8.1- Planning and Regulatory Quarterly Report)*	Group Manager – Assets and Infrastructure	Verbal updates on the project to be provided during the site visit		No.
Arrange a workshop outlining the CSR Process (How requests are received, assessed, and managed through to completion)	**29/04/2026** (*Item 8.2 – Customer Services Request (CSR) Update*)	Group Manager – Assets and Infrastructure & Group Manager Finance & Corporate Support	Workshop confirmed 18 August	**In progress**	No.
Arrange a workshop on the Pensioner Flats – Possible Site Visit to see if works correlate to the spreadsheet.	**29/04/2026** (*Item 8.4 – Property Inventory*)	Governance	No longer required because the GM of Planning and Regulatory has been working with Property and urgent works have been completed. Planned works are underway for the 2026/27 financial year.		No.
Arrange a workshop outlining which projects are debt-funded and the expected timing of associated borrowing.	**27/05/2026** (*Item 8.2 – April 2026 Financial Report*)	Group Manager Finance and Corporate support & Senior Accountant	Have added funding % to Projects Report for June	**In progress**	No.
Report recovery repairs and maintenance separately from routine repairs and maintenance.	**27/05/2026** (*Item 8.2 – April 2026 Financial*	Group Manager Finance and Corporate support	This has been Added for the June Report	**In progress**	No.

	Report)	& Senior Accountant			
Report back to the next Committee meeting with a proposed liquidity ratio and agreed definition for approval. Following approval, update the Treasury management Policy to reflect the agreed liquidity ratio and methodology.	**24/6/2026** (Item 8.1 May 2026 Financial Report)	Group Manager Finance and Corporate support & Senior Accountant	Provided at workshop. Will show in the June Report	**In progress**	No.
Comprehensive Report for Sewerage Wairoa Ponds by October 2026	**24/6/2026** (Item 8.1 May 2026 Financial Report)	Group Manager – Assets and Infrastructure			No.
Discuss and determine which detailed project updates can be provided to the Committee at the next meeting	**24/6/2026** (Item 8.1May 2026 Financial Report)	Group Manager Finance and Corporate support Group Manager – Assets and Infrastructure			No.

8.2 PLANNING AND REGULATORY QUARTERLY REPORT

Author: **Hinetaakoha Viriaere, Pouwhakarae - Whakamahere me te Waeture | Group Manager Planning and Regulatory**

Authoriser: **Matthew Lawson, Tumu Whakarae | Chief Executive**

Appendices: **1. Planning and Regulatory Quarterly Report ⇩**

1. PURPOSE

1.1 To provide the Assurance, Risk and Infrastructure Committee with an overview of Planning and Regulatory activities, performance trends, key risks and mitigation actions for the period April to June 2026.

RECOMMENDATION

The Pouwhakarae - Whakamahere me te Waeture | Group Manager Planning and Regulatory RECOMMENDS that Committee receive the report titled 'Planning and Regulatory Quarterly Report'.

BACKGROUND

1.2 Planning and Regulatory reporting is provided quarterly this year. These reports provide a summary of operational activity, performance data, trend analysis, key risks and proposed mitigation actions or next steps for each area.

1.3 The attached quarterly report identifies capacity pressures within the Planning team, ongoing resource management reform uncertainty, and continued high demand in dog control including limitations of the existing dog pound facility as the key risks for the reporting period. Mitigation actions are underway across each of these areas, against a broader backdrop of increasing legislative complexity and rising regulatory risk.

1.4 Key matters during the reporting period include:

- All resource consents, building consents (subject to minor CCC variation) and LIMs were processed within statutory timeframes, despite the Planning team operating two staff short; recruitment is underway, with a Duty Planner confirmed to start in October.
- Significant central government reform activity progressed, including the Planning Bill and Natural Environment Bill (Select Committee report extended to 20 July), a new National Environmental Standards for Papakāinga (in force 2 July), and amended standards for Commercial Forestry (in force 4 June).
- Spatial planning work continued, including evidence-base consolidation; a partnership workshop, held with the purpose to discuss with Post Settlement Governance Entities, kāhui, iwi/hapū, and the Māori Standing Committee spatial planning for Wairoa and how we can work together going forward; establishment of the Regional Spatial Plan Project Team; and submission of the Spatial Planning and RMA Readiness report to MfE, now part of MCERT.
- Building Control remained strong, with preparation underway for the IANZ onsite assessment; Rapid Building Assessment placard numbers for Cyclone Gabrielle-affected properties remained largely static, while yellow placards from the June weather event have gradually reduced.
- Compliance and licensing activity was steady overall; dog control remained a high-demand area, including a successful prosecution under the Dog Control Act 1996. Freedom camping, alcohol licensing, health licensing and noise volumes were managed within normal parameters.

2. SIGNIFICANCE

2.1 This report is provided for information purposes only. No decisions are sought from the Committee.

2.2 The report does not trigger Council’s Significance and Engagement Policy as it is operational and informational in nature.

Further Information

Resource management reforms | Ministry for the Environment

Confirmation of statutory compliance

This report is provided for information purposes only and does not seek a decision from the Committee. Accordingly, the requirements of section 76 of the Local Government Act 2002 to consider options, benefits and costs, and the views and preferences of affected and interested parties do not apply to this report.

PŪRONGO WHAKAMAHERE ME WAETURE
PLANNING & REGULATORY REPORT

PLANNING & REGULATORY QUARTERLY REPORT

Committee: Assurance, Risk & Infrastructure Committee

Reporting Period: April 2026 – June 2026

Report Month: July 2026

Purpose of Report

To provide the Assurance, Risk and Infrastructure Committee with an overview of Planning and Regulatory activities, performance trends, and key regulatory risks for the reporting period. These reports provide a summary of operational activity, planning and regulatory data for the reporting period, including trend analysis, emerging issues, key risks, and proposed mitigation actions or next steps for each area.

1. REPORT SUMMARY

Planning and Regulatory functions performed well operationally across the April-June 2026 quarter, with all resource consents, building consents (subject to minor CCC variation), and LIMs processed within statutory timeframes.

Resource consent volumes fluctuated (1-5 applications per month) and the team continued to operate two staff short, creating ongoing capacity risk. Recruitment is underway for a Planner, with a Duty Planner confirmed to start in October.

Significant central government reform activity is progressing, including the Planning Bill and Natural Environment Bill (Select Committee report extended to 20 July), new National Environmental Standards for Papakāinga (in force 2 July) and amended standards for Marine Aquaculture and Commercial Forestry (in force 4 June).

Spatial planning work continued, including evidence-base consolidation, a partnership workshop, held with the purpose to discuss with Post Settlement Governance Entities, kāhui, iwi/hapū, and the Māori Standing Committee spatial planning for Wairoa and how we can work together going forward; establishment of the Regional Spatial Plan Project Team, and submission of the Spatial Planning and RMA Readiness report to MCERT (formerly the Ministry for the Environment).

Building Control remained strong, with preparation underway for the IANZ onsite assessment. Rapid Building Assessment placard numbers for Cyclone Gabrielle-affected properties remained largely static, while yellow placards from the June weather event gradually reduced.

Compliance and licensing activity was steady overall. Dog control remained a high-demand area, with a successful prosecution under the Dog Control Act 1996. Freedom camping, alcohol licensing, health licensing, and noise complaint volumes were all managed within normal operational parameters.

Overall, the quarter reflects sound operational performance against a backdrop of increasing legislative complexity, capacity constraints, and rising regulatory risk.

2. WHAKAMAHERE/PLANNING

2.1. RESOURCE CONSENTING

2.1.2 KEY ACTIVITY

Resource consent activity fluctuated over the reporting period, with one application received in April, increasing to five in May, before decreasing to three in June, shown in Table 1 below. All resource consents and ancillary applications were processed within statutory timeframes.

Table 1: Planning Data April – June 2026

Resource Consents	April	May	June
Consent applications received	1	5	3
Ancillary applications received (Sec 223, 224, 221 etc)	1	4	3
Ancillary applications granted	1	5	3
Decisions notified	1	4	0
Consents/ancillaries processed within statutory timeframes	100%	100%	100%
Onsite visits/inspections	1	3	1
Pre application meetings	1	1	0
RMA breaches recorded	1	0	0
Infringements issued	0	0	0
Complaints received	1	0	1

2.1.3 KEY RISKS

- Capacity Risk: Limited resilience to spikes or complexity. The team is operating with two staff member short, creating some capacity risk should demand increase or applications become more complex.
- Compliance: April: One complaint received, site visit followed. June: One complaint received, site visit followed, no RMA breach recorded.

2.1.4 MITIGATION/NEXT STEPS

- Continue recruitment to restore capacity.
- Confirmed Duty Planner to start in October.
- Continue managing workloads through prioritisation and early intervention.
- The Group Manager is providing direct support to the team to help maintain service levels while recruitment is underway.

2.2 RESOURCE MANAGEMENT REFORM

2.2.1 KEY ACTIVITY

- The Planning Bill and Natural Environment Bill are currently progressing through the Select Committee stage. On the 24th of June, the report was extended to the 20th of July.
- Amendments to National Environmental Standards for Marine Aquaculture, and Commercial Forestry came into force on the 4th of June.
- New National Environmental Standards for Papakāinga will come into force on the 2nd of July.
- Further changes to national direction instruments are expected soon for Electricity Transmission Activities, and Telecommunication Facilities.
- Ongoing review of the reforms affecting local government and the timeframes on spatial planning, hazards identification, infrastructure, growth and housing, and environmental management.

2.2.2 KEY RISKS

- The Select Committee Report extension delays certainty on national direction and standards.
- Uncertainty regarding the final content of the Planning Bill and Natural Environment Bill may affect Council preparedness and resourcing requirements.
- Ongoing legislation reform may require changes to existing planning work programmes and priorities.
- New and amended national direction instruments may create additional compliance, monitoring, and implementation obligations for Council.
- Resourcing and capacity constraints may affect Council's ability to respond effectively to reform requirements and deadlines.

2.2.3 MITIGATION/NEXT STEPS

- Continue monitoring reform progress and national direction changes.
- Regularly review potential impacts and resource requirements. Provide updates to management and elected members.
- Maintain flexibility and regularly review priorities, timelines and deliverables.
- Continue assessing workloads and prioritisation.

2.3 SPATIAL PLANNING

Spatial Planning for Wairoa requires a focus on establishing a long-term strategic framework to guide growth, infrastructure investment and land use across the district and is a critical tool in managing growth, hazard risk, infrastructure investment and future regulatory requirements.

2.3.1 KEY ACTIVITY

- Consolidation of the evidence base and have identified information gaps.
- A partnership workshop, held with the purpose to discuss with Post Settlement Governance Entities, kāhui, iwi/hapū, and the Māori Standing Committee spatial planning for Wairoa and how we can work together going forward.
- The Regional Spatial Plan Project Team has been established, with Wairoa District Council Spatial Planner as a member.
- An initial Regional GIS Coordination Meeting has been scheduled for July.
- The General Managers' Regional Spatial Plan Steering Group is scheduled to meet in August.
- The Planning Team completed and submitted Spatial Planning and RMA Readiness update report to Ministry for the Environment, now known as Ministry for Cities, Environment, Regions and Transport (MCERT).
- Ongoing coordination is occurring across infrastructure, transport and economic development work programmes to support planning outcomes.
- Population and Household Projections for the district to be commissioned.
- A Housing and Business Capacity Assessment, focused on key settlements has been commissioned.
- Ongoing monitoring of proposed resource management reform requirements relating to Regional

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Spatial Plans and Spatial Planning Committees.

2.3.2 KEY RISKS

- Information gaps limit the ability to make informed spatial planning decisions and identifying infrastructure needs.
- Differing priorities and expectations among partners may affect timely progress in spatial planning processes and involvement in workshops due to meeting fatigue.
- Delays in regional project timelines or decision-making processes may impact Wairoa District Council's ability to influence and respond to the Regional Spatial Plan outcomes. Resourcing and capacity constraints on Wairoa District Council staff may also affect decision-making in the regional space.
- Risk that projections may tell us we should plan for decline and hinder our position in the region for growth planning.
- Inconsistent GIS data standards, availability, or coordination across councils may affect evidence-base development and spatial analysis.
- Select Committee Report postponement delays certainty on national direction and standards, which is to inform the Regional Spatial Plan.
- Outcomes from the Housing and Business Capacity Assessment may identify additional growth pressures, infrastructure requirements, or planning gaps requiring further work.
- Risk that Wairoa priorities are overlooked within a wider Hawke's Bay regional framework.

2.3.3 MITIGATION/NEXT STEPS

- Continue consolidation of the evidence base, prioritise identified information gaps requiring further investigation or commissioning.
- Maintain engagement with our partners and align engagement with any existing structures or digital solutions to reduce meeting fatigue.
- Continue participation in the regional spatial planning with Wairoa District Council staff members to be involved in project support groups and key workstreams to advocate for Wairoa's priorities, interests, and concerns throughout the process.
- Ensure involvement with our Infrastructure Team for commissioning assessments to ensure alignment.
- Continue monitoring legislative developments and progress preparatory work using the best available information until further guidance is released.
- Use assessment findings to inform future infrastructure planning, growth management priorities, and funding considerations.

2.4 NATIONAL DIRECTION

2.4.1 KEY ACTIVITY

- National direction has been approved for new National Environmental Standards for Papakāinga. This was notified on the 4th of June 2026 and will come into force on the 2nd of July 2026.
- Key provisions help to increase overall supply of affordable housing and housing choice by:
- Permitting up to 10 homes (and some supporting non-residential activities) on certain types of ancestral land owned by Māori.
- Providing a clear, consistent, consenting pathway for larger papakāinga and papakāinga on Post-Settlement Governance Entity land (in their area of interest).
- Reducing the cost and complexity for developing papakāinga on Māori land resulting in more affordable housing.

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- Amendments to the following came into force from the 4th of June 2026:
- Resource Management (National Environmental Standards for Marine Aquaculture) Regulations 2020.
- Resource Management (National Environmental Standards for Commercial Forestry) Regulations 2017.
- Amendments require Council to:
- Apply more streamlined and nationally consistent processes for reconsenting and consent condition changes.
- Fix technical issues to improve clarity, consistency, and usability of the regulations.
- Follow guidance of when council can apply more stringent forestry rules.
- Limit council regulation of afforestation activity.
- Consider plan changes where necessary to manage severe erosion risks with significant downstream impacts.
- Focus slash management regulations to support foresters and councils in higher-risk areas.
- Remove duplicated requirements for afforestation and replanting plans which are covered in the NES-CF.
- Further changes to the following national direction instruments are expected soon:
- the National Environmental Standards for Electricity Transmission Activities.
- the National Environmental Standards for Telecommunication Facilities.
- Additional guidance documents have been published on the former Ministry for the Environment's website (now known as MCERT) to explain the two new national direction planning instruments that came into effect in January this year:
- the National Policy Statement for Natural Hazards (NPS-NH).
- the National Environmental Standards for Detached Minor Residential Units (NES-DMRU).

2.4.2 KEY RISKS

- Increased pressure of staff to keep abreast, implement, and administer new standards, and update processes, templates, and guidance documents to ensure compliance with new and amended national direction.
- Growth enabled through papakāinga provisions and detached minor residential units will need to be carefully assessed against natural hazard risk and new requirements.
- Reduced council involvement in afforestation and greater reliance on national standards may limit Council's ability to address local environmental concerns.
- Communities may have differing expectations regarding the extent of Council's regulatory role under the amended national direction frameworks.
- Incorrect understanding and/or application of new national direction requirements could increase risk of consent challenges, appeals, or reviews.

2.4.3 MITIGATION/NEXT STEPS

- Identify areas where severe erosion risks and other national direction amendments may justify plan changes.
- Respond proactively to enquires and emerging issues as implementation progresses.
- Continue monitoring Ministry guidance, legal interpretation and any further national direction changes.
- Continue reviewing District Plan provisions, consent processes, templates and guidance material to ensure consistency with national direction.
- Continue identifying areas where future plan changes, policy work or updated technical information

may be required.

2.5 DEVELOPMENT LEVIES & GOING FOR HOUSING GROWTH

2.5.1 KEY ACTIVITY

- Development levies (Local Government (Infrastructure Funding) Amendment Bill): no material change this quarter. Central Government's exposure draft Bill to replace development contributions with a development levies system, as part of its Going for Housing Growth programme, remains at the same stage as last quarter - consultation closed in February 2026 and the Bill has not yet been introduced to Parliament. Council continues to monitor for updates.
- Infrastructure Funding and Financing Amendment Bill: a related but separate reform, broadening the existing Infrastructure Funding and Financing Act 2020 for developer-led levy proposals, reported back from the Finance and Expenditure Select Committee on 5 June 2026 and now awaits its Second Reading.
- The Going for Housing Growth programme is structured around three pillars that make system changes to address the causes of the housing supply shortage. Pillar three, Budget 2026, includes funding for the Incentives for Growth Fund, which will provide funding for infrastructure-related costs, enabling councils to alleviate concerns among communities about the impacts of housing growth.
- The Incentives for Growth Fund helps councils deal with the pressure that comes from housing growth and makes it easier for communities to support new housing. The Fund is designed to incentivise increased support for housing growth.
- Councils will receive funding each year based on how many new homes are consented. The amount they receive is linked to the average value of building consents across the country, with councils receiving funding at a higher rate if they consent more houses relative to the number of houses they already have. In total, up to $400 million will be available over four years from 2026/27 to 2029/30.
- Table 2 below explains what incentive payments councils might get from 1 April 2027, based on indicative modelling. These estimated payments are based on modelling using projections of building consents likely to be issued during the year to March 2027, based on BRANZ estimates of national consent volumes.

Table 2: Estimated Payments for Councils

Council	Estimated Payment (2027)
Wairoa District Council	$0.03m
Central Hawke’s Bay District Council	$0.05m
Napier District Council	$0.29m
Hastings District Council	$0.36m

2.5.2 KEY RISKS

- Incentive payments may not be sufficient to offset the infrastructure and service costs associated with housing growth.
- Council’s with lower growth rates and smaller rural district’s may receive limited financial benefit despite ongoing infrastructure investment requirements
- Policy changes and government decisions could change criteria, funding levels, or timing of payments.

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2.5.3 MITIGATION/NEXT STEPS

- Identify and pursue funding sources and options.
- Monitor consent trends and potential funding opportunities around growth-enabling initiatives such as papakāinga and housing development programmes.
- Consider collaboration opportunities with stakeholders to maximise access to infrastructure funding and support.
- Avoid reliance on projected incentive funding.

3. TŪTOHU WAIHANGA - BUILDING CONTROL

3.2.1 KEY ACTIVITY

- Building Control performance remained strong over the reporting period, with all building consents processed within statutory timeframes and only minor variation in CCC performance during February as shown in Table 2 below. Consent volumes remained steady, while inspection numbers reduced following completion of recent large subdivision-related activity in Wairoa Township.
- Preparation for IANZ onsite assessment, to be undertaken from 7-10 April 2026.
- Reduced inspection volumes reflect return to baseline activity.
- Low levels of complaints and enforcement activity.

Table 2: Building Control Data - April – June 2026

Building Consents	April	May	June
Consents received	6	7	6
Consents granted	8	4	6
Residential consents issued	6	3	5
Total value of new building consent/work (received)	$650,000	$1,400,000	$210,000
Proportion of building consents processed within statutory timeframes	88%	100%	83%
Proportion of CCC's issued within statutory timeframes	90%	100%	100%
Building consent exemptions issued	21	2	0
Inspections undertaken	35	43	31
Notices to Fix issued	0	5	0
Complaints	0	0	0
Certificate of Acceptance received	0	0	0
Certificate of Acceptance granted	0	0	2
Swimming Pool inspections	5	0	6
Building Warrant of Fitness Received	2	5	10

Certificate of Public Use application received	0	0	4
Certificate of Public Use application granted	0	0	4
PIMs Only Received	0	1	0
Granny Flat PIMs	0	1	0

3.2.2 KEY RISKS

- Capacity and demand risk if consent volumes or complexity increase.
- Need to maintain BCA accreditation and respond to audit findings.
- Revenue variability associated with fluctuating consent values and volumes.
- Risk of reduced inspection coverage if workloads increase.
- Uncertainty regarding future building consent reform, including potential changes to BCA functions, accreditation requirements, consenting thresholds, inspection responsibilities and the role of councils.

3.2.3 MITIGATION/NEXT STEPS

- Address any matters arising from the IANZ assessment.
- Continue monitoring inspection coverage and CCC performance.
- Maintain proactive enforcement and compliance activity.
- Monitor staffing capacity and demand trends with a focus on upskilling and training staff to be able to accommodate an increase in consent complexities.
- Continue monitoring proposed building sector reform, including any changes to BCA accreditation, consent exemptions, detached minor residential unit requirements and future council responsibilities.

3.3 LIM UPDATE & RISK

3.3.1 KEY ACTIVITY

- LIM application volumes remained low and variable over the reporting period, with all LIMs issued within statutory timeframes.

Table 3: Property Data – April – June 2026

Property Information	April	May	June
LIM's received	1	3	3
Proportion of LIM's issued within statutory timeframes	100%	100%	100%

3.3.2 KEY RISKS

- Reliance on accurate property, hazard, and infrastructure information.
- Potential reputational risk if underlying information is incomplete or outdated.

3.3.3 MITIGATION/NEXT STEPS

- Continue maintaining accurate property and hazard records.
- Continue monitoring application volumes and turnaround times.

3.4 RAPID BUILDING ASSESSMENTS (RBAS)

3.4.1 KEY ACTIVITY

- Placard numbers (shown in Tables 4 and 5 below) for Cyclone Gabrielle properties remain largely static, particularly for yellow placarded residential properties, highlighting the ongoing challenge of recovery, remediation, and owner-led action.

- Yellow placards relating to the June weather event (shown in Table 6 below) continue to reduce gradually, reflecting some progress in remediation activity.

Table 4: RBAs (Cyclone Gabrielle) Commercial – April – June 2026

Rapid Building Assessments Tally	April	May	June
Red – entry prohibited	0	0	0
Yellow – restricted access	27	27	27
White – can be used	19	19	19

Table 5: RBAs (Cyclone Gabrielle) Residential - April – June 2026

Rapid Building Assessments Tally	April	May	June
Red – entry prohibited	3	3	3
Yellow – restricted access	60	60	60
White – can be used	91	90	88

Table 6: RBAs (June Rain Event) Residential - April – June 2026

Rapid Building Assessments Tally	April	May	June
Red – entry prohibited	0	0	0
Yellow – restricted access	55	54	50

3.4.2 KEY RISKS

- Slow progress in remediation may create reputational, equity and community recovery concerns.
- Ongoing exposure to future severe weather events for partially remediated or unrepaired properties.
- Ongoing natural hazard risks, including landslips, erosion and flooding. Capacity constraints may limit the ability to undertake regular placard reviews, site visits and white placard removals.
- Risk that property owners misunderstand the purpose of placards or expect Council to undertake remediation work that remains the responsibility of the owner.

3.4.3 MITIGATION/NEXT STEPS

- Continue use of the Building Act designation and RBAs.
- Continue targeted geotechnical input where required.
- Continue communication with affected owners.
- Prioritise white placard removals and high-risk sites as capacity allows.
- Continue public messaging encouraging owners to seek professional advice, undertake remediation and engage with Council.

4. TŪTOHU ME TE WHAKAAETANGA - COMPLIANCE & LICENSING

4.1. DOG CONTROL

4.1.1 KEY ACTIVITY

- Dog control activity remained high over the reporting period as shown in Table 7 below, with roaming dogs continuing to drive demand.
- Increased impound activity in May reflects targeted enforcement action.
- Court Case for the Dog Attack on the 24th June 2025 was on the 19th May 2026 at the Wairoa Court House, the defendant was prosecuted under the Dog Control Act 1996 for owning a dog that attacked a person.

Table 7: Dog Control - April – June 2026

	April	May	June
Call outs received	35	44	46
Impounded	16	26	10
Infringements issued	3	21	3
Pending court cases	1	1	0
Dogs destroyed	6	7	7
Dogs rehomed	2	0	1
Dogs returned to owner	7	9	2

4.1.2 KEY RISKS

- Continued high demand and enforcement pressure due to roaming and uncontrolled dogs.
- Risk of repeat non-compliance from known owners.
- Current dog pound facility remains unfit for purpose until the replacement facility is delivered.
- Dependence on timely completion of new Dog Pound facility to support effective enforcement and animal welfare outcomes.
- Dog owners being unpredictable when having to interact with them for accountability.

4.1.3 MITIGATION/NEXT STEPS

- Continue targeted patrols and proactive enforcement.
- Progress the new dog pound project. Funding for the new Dog Pound has been allocated through the Long-Term Plan.
- Continue education and engagement with known non-compliant owners.
- Use external facilities where necessary to maintain animal welfare standards.
- Two standard officers to attend callouts or buddy up at the front counter.

4.2. STOCK CONTROL

4.2.1 KEY ACTIVITY

- Stock callouts remained low over the reporting period as shown in Table 8 below, with most issues resolved through engagement with owners and no significant incidents recorded.
- There were two cows hit on Highway 38 & 2 South in June, both stock deceased on arrival.

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Table 8: Stock Control – April – June 2026

	April	May	June
Call outs received (farm animals)	9	9	9
Impounded farm animals	0	0	0
Warning issued on stray farm animals	0	0	2
Invoice issued	0	0	0
Pending court cases	0	0	0
Animals destroyed	0	0	0

4.2.2 KEY RISKS

- Road safety risk from stray stock remains, although currently well managed.
- Continued reliance on owner compliance and monitoring.

4.2.3 MITIGATION/NEXT STEPS

- Continue proactive engagement with stock owners.
- Maintain monitoring and response capability for stray stock callouts.
- Media coverage about stock in our district for owners to be proactive.

4.3 FREEDOM CAMPING

4.3.1 KEY ACTIVITY

- Freedom camping activity increased over the holiday period as shown in Table 9 below, with proactive patrols undertaken at key locations. Visitors were respectful and happy to receive information given in QR Code pamphlets as well as being approached by the team.
- No infringements were issued, with compliance managed through education and warnings.

Table 9: Freedom Camping – April – June 2026

	April	May	June
Patrols undertaken	53	18	21
Warnings issued	0	0	0
Infringements issued	0	0	0
Pending court cases	0	0	0

4.3.2 KEY RISKS

- Potential environmental and amenity impacts if activity increases.
- Ongoing need for monitoring and seasonal resourcing.

4.3.3 MITIGATION/NEXT STEPS

- Continue proactive patrols during peak periods.
- Maintain education-based compliance approach.
- Monitor seasonal demand trends and high-use areas.

4.4 ENVIRONMENTAL HEALTH

4.4.1 ALCOHOL LICENSING

4.4.2 KEY ACTIVITY

Alcohol licensing activity remained steady as shown in Table 10 below, with all applications processed within statutory timeframes.

Table 10: Alcohol Licensing – April – June 2026

	April	May	June
Manager certificate applications received	3	1	0
Managers certificates issued	1	2	0
On-Licence Applications Received	0	0	1
On-Licences Issued	0	0	0
Off-Licence Applications Received	0	1	1
Off-Licences Issued	0	0	0
Club Licence Applications Received	0	0	1
Club Licences Issued	0	0	0
Licence Renewals Issued (On / Off / Club)	0	0	0
Special licence applications	2	2	0
Special licences issued	2	1	1
Proportion of Licences issued within statutory timeframes	100%	100%	100%

4.4.3 KEY RISKS

- Ongoing requirement to maintain regulatory oversight and statutory performance
- Potential increase in workload if application volumes rise

4.4.4 MITIGATION/NEXT STEPS

- Continue maintaining statutory performance
- Continue monitoring licence activity and renewal trends

4.5 HEALTH LICENSING

4.5.1 KEY ACTIVITY

- Health licensing activity remained steady as shown in Table 11 below.

Table 11: Health Licensing - April – June 2026

	April	May	June
Health licences Issued	0	0	0
Food Control Registration	1	1	1
Food Control Plan	8	5	3

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Food Premises Inspections	3	3	3
Proportion issued within statutory timeframes	100%	100%	100%
Warnings Issued	0	0	0
Infringements issued	0	0	0

4.5.2 KEY RISKS

- Public health risk from non-compliant food businesses.
- Need for continued monitoring, enforcement, and follow-up.

4.5.3 MITIGATION/NEXT STEPS

- Continue food premises inspections and verifications.
- Follow up on corrective actions and non-compliant businesses.
- Maintain proactive enforcement where required.

4.6 NOISE

4.6.1 KEY ACTIVITY

- Noise complaints increased over the holiday period as shown in Table 12 below before returning to more typical levels.

- Most issues were resolved through warnings or direct engagement.

Table 12: Noise Data - April – June 2026

	April	May	June
Call outs received	6	1	7
Premises Visited	6	1	6
Excessive Noise Direction Issued/Items Seized	0	0	0
Infringements issued	0	0	0

4.6.2 KEY RISKS

- Amenity and community wellbeing risk, particularly during peak periods.
- Ongoing need for responsive enforcement and education.

4.6.3 MITIGATION/NEXT STEPS

- Continue responsive callout and enforcement activity.
- Maintain proactive engagement and education during peak periods.

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8.3 HAWKE'S BAY REGIONAL SPACES AND PLACES / AQUATIC FACILITIES PLANS - UPDATE

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Authoriser: Matthew Lawson, Tumu Whakarae | Chief Executive

Appendices:
1. Hawkes Bay Regional Aquatics Facilties Plan ⇩
2. Hawkes Bay Regional Spaces and Places Plan ⇩

PURPOSE

1.1 This report updates the Committee on two regional strategic planning matters: the Hawke's Bay Regional Spaces and Places Plan, and the Hawke's Bay Regional Aquatic Facilities Plan.

RECOMMENDATION

The Pouwhakarae - Whakamahere me te Waeture | Group Manager Planning and Regulatory RECOMMENDS that Committee receive the report.

1. BACKGROUND

1.1 The Hawke's Bay Regional Spaces and Places Plan and the Hawke's Bay Regional Aquatic Facilities Plan are both being developed through a five-partner regional arrangement: Wairoa District Council, Hastings District Council, Napier City Council, Central Hawke's Bay District Council, Sport Hawke's Bay (coordinating), and Sport New Zealand.

1.2 The two plans sit alongside a third regional priority project - a Regional Sportfield Review - agreed by the five regional bodies in 2024. The Spaces and Places Plan is the over-arching document guiding further strategic planning; the Aquatic Facilities Plan addresses swimming pools and aquatic provision specifically.

1.3 The Terms of Reference for this regional planning approach were signed by the Chief Executives of all seven parties (Hastings DC, Napier CC, Central Hawke's Bay DC, Wairoa DC, Hawke's Bay Regional Council, Sport Hawke's Bay and Sport NZ) on 26 February 2024. Ngāti Kahungunu is also a named party to the Terms of Reference. A Steering Group made up of each party's senior leadership oversees the regional planning approach; the Terms of Reference confirm no party is obligated to provide funding or resource to a specific project unless it separately agrees to do so.

1.4 Next steps: further updates on timing will be provided as the draft plan progresses.

1.5 Wairoa's local space and place development projects are represented within the draft regional plan under regional strategic priorities for Play, Bike and Skate. Regional plans carry notable weight with central government and funding trusts. Inclusion in the Regional Spaces and Places Plan (and the associated Aquatic Facilities Plan) may improve the competitiveness of Wairoa's local projects for external and central government funding sources that prioritise regionally coordinated proposals, which may not otherwise be as accessible to a single TA acting alone. It also supports more efficient use of resources across the region - helping avoid duplication, enabling shared infrastructure or facilities where appropriate, and ensuring Wairoa's needs are considered alongside those of neighbouring districts rather than in isolation. For a smaller council with limited capacity, being part of a coordinated regional approach also means access to shared expertise, data, and planning support that would be harder to resource independently.

Hawke's Bay Regional Spaces and Places Plan

1.6 **Partnership:** WDC, Hastings DC, Napier CC, Central Hawke's Bay DC, Sport Hawke's Bay (coordinating) and Sport NZ (50% funder); Thrive Spaces and Places engaged to complete the analysis and draft the plan.

1.7 **Purpose:** an overarching regional plan guiding further strategic planning for play, active recreation and sport facilities - one of three regional priority projects agreed in 2024, alongside the Regional Aquatic Facilities Plan and a Regional Sportfield Review.

1.8 **Key drivers:** historically district-only planning overlooks regional interconnections; limited funding (no regional licensing trust); mixed ownership (TAs, trusts, clubs, schools); financial sustainability pressure on rates; population cross-over between districts; ageing facilities; Cyclone Gabrielle recovery costs; and two contextual issues - local government reform and a potential future rates cap.

1.9 **Progress to date:** started April 2025 - provider survey, engagement with major asset owners and mana whenua, demographic analysis, and analysis of strategic direction from national sport organisations and district plans.

1.10 **Key findings:** participation remains strong but is shifting toward informal/self-directed activity (walking, running, cycling, gym, swimming); an oversupply of pools not designed for leisure/hydrotherapy demand; organised sport remains important for rangatahi via schools and clubs; usage and capacity pressures vary across the network; asset maintenance (changing rooms, toilets, playing surfaces, accessibility, lighting) ranks among participants' highest priorities.

1.11 **Draft high-level recommendations:** no significant new expansion of the regional network; focus on retaining/renewing/optimising existing assets through collaboration; improve transparency and regional advocacy; establish an ongoing Regional Steering Group for leadership and oversight.

1.12 **Next steps:** Further updates on timing will be provided as the draft plan progresses.

Hawkes Bay Regional Aquatics Plan

1.13 **Partnership:** same four councils, Sport Hawke's Bay (coordinating) and Sport NZ (50% funder); Visitor Solutions engaged to complete the analysis and draft the plan.

1.14 **Why:** the 2023 National Aquatic Facilities Strategy found Hawke's Bay has an oversupply of aquatic provision with an imbalance in pool types (insufficient warm/leisure/hydrotherapy water); significant upcoming decisions include the planned replacement of Napier Aquatic Centre and the role/funding of the Hawke's Bay Regional Aquatic Centre; most facilities require a ratepayer subsidy and face growing financial-sustainability pressure.

1.15 **Scope:** 10 public aquatic facilities funded/operated by the four councils, 5 private/community facilities, and 86 school facilities; natural water bodies and private/retirement/hospital pools are excluded.

1.16 **Progress to date:** started November 2025 - a substantial community survey and broad stakeholder engagement, including private facility providers, mana whenua engagement, site visits to all 10 public facilities, demographic and financial/condition analysis. Councillor workshops are being held across the other participating councils, alongside Facility Manager and Stakeholder workshops and updates to Mana Whenua and community-survey respondents; this report serves as Wairoa's equivalent briefing to Elected Members.

1.17 **Key findings:** 101 aquatic facilities region-wide; users travel across district boundaries, confirming a functioning regional network; water provision is currently 40m² per 1,000 people (above the $27m^2$ national benchmark) and projected to remain above benchmark ($33m^2$) by 2048; utilisation is average overall, with some peak-time pressure; the region has roughly the right learning water and more than enough structured/fitness water, but insufficient warm water for leisure and hydrotherapy; six of the ten public facilities need substantial investment just to maintain the status quo; cost recovery is low to average.

1.18 Wairoa's current provision ($49m^2$ per 1,000 people) is above the national benchmark, though the mix of water - how existing pool space is allocated between structured/lap swimming, learning, and leisure/play - does not fully align with community need; the community centre currently has more capacity for structured/lap swimming than for leisure and play. Given Wairoa's demographic profile, ensuring any future facility changes remain affordable and fit for local needs will be an important consideration.

1.19 **Core problem statements:** reduce the financial load of the aquatic network; optimise facilities for efficiency and community return; rebalance the network's composition to meet core aquatic needs.

1.20 **Next steps:** a discussion document is being finalised summarising findings and the three problem statements; stakeholder engagement follows in late July 2026; the regional aquatic facilities plan is expected to be presented for consideration around September 2026.

2. Feedback Sought from Elected Members

2.1 Feedback is sought from the Committee to help inform how the regional Steering Group engages with Council going forward, noting the partnership is still in its establishment phase. Specifically, the Committee is invited to consider:

- Whether members have any questions on the briefing material and findings provided to date;
- Whether the material adequately explains the significance of this work, and whether there is anything further members would like to know;
- How the Committee would like to be engaged on the draft plan, given further feedback will be sought once it is ready for review;
- What information or assurance will be required for the final plan to be adopted by Council (the final plan is anticipated to be ready around October 2026).

2.2 Feedback provided by the Committee on these points will be conveyed back to the regional Steering Group following this meeting.

3. OPTIONS

Not applicable. This report is for information only; no decision is sought from the Committee (see Recommendation), so no options are presented.

4. CORPORATE CONSIDERATIONS

What is the change?

None. This report provides a progress update on two regional plans already agreed to in 2024; it does not propose any change to Council operations, policy, or service levels.

Compliance with legislation and Council Policy

- District Plan - not directly relevant; no District Plan change is proposed.

- Economic Development Strategy - regional collaboration on shared facilities supports efficient use of public investment across the sub-region.
- Other Council Policies - not directly triggered by this report.
- Relevant legislation - Local Government Act 2002 (collaborative regional arrangements); Reserves Act 1977 may become relevant for specific sites once either plan's recommendations are considered.

What are the key benefits?

Evidence-based regional facility planning rather than each council planning in isolation; reduced duplication; a stronger position to attract further co-investment.

What is the cost?

WDC's cost for both plans is $3,386.01 excl GST combined ($1,564.71 for the Aquatic Facilities Plan, $1,821.30 for the Spaces and Places Plan), via Sport Hawke's Bay's partnership funding breakdown.

What is the saving?

Not quantified at this stage; both plans are still at the findings/discussion-document stage rather than a funded delivery stage.

Who has been consulted?

Major asset owners (Councils, Community Trusts, Regional Sports Organisations); mana whenua via Te Kupenga Māori Partnership Advisers; a wide-reaching community survey and stakeholder/private facility engagement undertaken for the Aquatic Facilities Plan; active recreation and sport providers (Spaces and Places Plan). Further engagement is planned before either plan is finalised.

Community views

- The Aquatic Facilities Plan drew a substantial community survey response, plus broad stakeholder and private facility engagement."
- The Spaces and Places Plan included an online survey of active recreation/sport providers and engagement with major asset owners (Councils, Community Trusts, Regional Sports Organisations).
- Both plans have engaged mana whenua; further engagement (July workshops, late-July stakeholder sessions) is planned before either plan is finalised.
- Consideration given to community views to date is reflected in each plan's key findings (Section 5); further consultation is anticipated before Council is asked to adopt either final plan (Aquatic Facilities Plan, September 2026; Spaces and Places Plan timing to be confirmed as the draft progresses.

Significance to tangata whenua

Mana whenua engagement on both plans to date has been directed through Te Kupenga Māori Partnership Advisers at a regional level; the specific relevance and implications for Māori in Wairoa are still to be confirmed. Sport Hawke's Bay had approached WDC to present these plans to the Māori Standing Committee, but timing did not align with the 23 June 2026 meeting (agenda already full, and new Committee members only sworn in on 28 May 2026); as a result, the plans have not yet been presented to that Committee.

SIGNIFICANCE

- Impact: regional in scope (affects four districts), but this report itself makes no decision - significance is assessed as Low at this stage.
- History of public interest: moderate - The Aquatic Facilities Plan drew a substantial community survey response, plus broad stakeholder and private facility engagement.
- Impact on council budget or capacity: limited to WDC's confirmed contribution to the co-funded analysis phase ($3,386.01 excl GST combined) - could increase materially once either plan's recommendations come forward, given findings such as six of ten public aquatic facilities needing substantial investment.
- Reversibility: not applicable - no decision is being made.
- Alteration of service levels: none proposed by this report.
- Impact on strategic assets: none proposed by this report; potential future impact on Council-owned aquatic/recreation facilities once the plans are finalised.
- Change to delivery of a significant activity: not by this report; a possible future consideration once recommendations are before Council.

5. RISK MANAGEMENT

5.1 In accordance with the Council's Risk Management Policy the inherent risks associated with this matter are:

Human	Financial	Regulatory
L	M	L
Operations	**Employees**	**Image & Reputation**
L	L	M

Further Information

See Appendices.

References (to or from other Committees)

Nil.

Confirmation of statutory compliance

In accordance with section 76 of the Local Government Act 2002, this report is approved as: (a) containing sufficient information about the options and their benefits and costs, bearing in mind the significance of the decisions; and (b) based on adequate knowledge about, and adequate consideration of, the views and preferences of affected and interested parties bearing in mind the significance of the decision.

HAWKE'S BAY REGIONAL AQUATIC FACILITIES PLAN

PURPOSE

The purpose of this paper is to brief elected members on the development of the Hawke's Bay regional aquatic facilities plan, including the background and progress so far. These headline findings are being shared with elected members ahead of the next phase of stakeholder engagement. At council workshops in July, elected members will have the opportunity to ask questions and provide feedback. No decisions are sought at this point.

BACKGROUND

The regional aquatic facilities plan is being developed through a partnership between Central Hawke's Bay District Council, Hastings District Council, Napier City Council, Wairoa District Council, Sport Hawke's Bay, and Sport New Zealand. Sport New Zealand is funding 50% of the project, with the remaining costs shared proportionally by the four local authorities. Sport Hawke's Bay is coordinating the process, while Visitor Solutions has been engaged to complete the analysis and draft the plan.

WHY DEVELOP A REGIONAL AQUATIC FACILITIES PLAN

The purpose of a regional aquatic facilities plan is to facilitate regional collaboration and analysis across four local authorities and to guide the provision of a ***sustainable, efficient and complementary network of aquatic facilities***. The need for a regional plan has been driven by the following:

1. **The 2023 National Aquatic Facilities Strategy** indicates the Hawke's Bay Region has an oversupply of aquatic provision and, like many regions, an imbalance in the types of pools, with insufficient water allocated for leisure and hydrotherapy. Regional analysis is required to assess this finding.
2. **Upcoming aquatic decisions:** Significant decisions are forthcoming, particularly the planned replacement of Napier Aquatic Centre, the role and funding of the Hawke's Bay Regional Aquatic Centre, and the need for substantial renewals of some facilities across each district.
3. **Financial sustainability:** Councils are facing significant financial pressures to minimise the cost of rates. Most aquatic facilities require a ratepayer subsidy to bridge the gap between revenue and expenditure, and there is growing pressure to improve their financial sustainability.
4. **Benefits of aquatic facilities**: The ability to swim is considered a vital life skill, and tackling drowning statistics is important. Aquatic facilities offer numerous community benefits, so it is important that provision is affordable, accessible and fit for purpose to achieve desired outcomes.
5. **Regional thinking:** Historically, Hawke's Bay local authorities have focused their aquatic facility planning on their individual districts. This approach is no longer sustainable or holistic, as it overlooks the reality of regional interconnections and implications between the districts.

A proactive regional approach, underpinned by robust analysis, is essential to guiding future decisions on aquatic facilities. It offers the best opportunity to shape and optimise aquatic provision, given the major decisions that lie ahead. Without a regional framework, decisions risk being reactive and focused on individual facilities, neglecting broader network implications and/or opportunities.

SCOPE OF THE PLAN

The scope focuses on aquatic facilities, including swimming pools accessible to the community:

- 10 public aquatic facilities supported, funded or operated by the four local authorities.
- 5 private or community-owned aquatic facilities that provide learn-to-swim or fitness.
- 86 school facilities that support school aquatic activity and some community activity.

The plan recognises the relationship between aquatic facilities and natural water environments like oceans, rivers, and lakes. However, broader environmental, ecological, and cultural considerations mean the natural environment is out of scope. Swimming pools in retirement villages, hospitals, spas, resorts, and private homes are also excluded since they're not accessible to the general community.

PROGRESS SO FAR

The project started in November 2025, and progress so far includes:

- Open community survey which received 638 respondents. There was a relatively balanced regional and demographic profile, although predominantly completed by aquatic facility users.
- Engagement with 19 aquatic stakeholder clubs/groups and 5 private facilities in the network.
- Engagement with mana whenua to share information and open the door for receiving input.
- Site visits to the 10 public aquatic facilities and engagement with facility managers.
- Demographic analysis incorporating future population projections.
- Analysis of provision, participation, facility visits, condition and financial costs.

KEY FINDINGS TO DATE

- Hawke's Bay has 101 aquatic facilities, which is substantial.
- It is evident aquatic users travel across the districts to access aquatic facilities to meet their needs, confirming a functioning regional network and hierarchy. Therefore, changes in one district will likely have impacts across the region, including on those living in neighbouring districts.
- Considering water availability (seasonal and school-based), the region has 40m^2 of water per 1,000 people, which is well above the national benchmark of 27m^2 per 1,000 people.
- Applying growth forecasts, current provision will provide 33m^2 per 1,000 people in 2048, still above the national benchmark.
- Due to the oversupply, utilisation of the 10 public facilities is assessed as average and does not exhibit high demand pressures, acknowledging some peak time pressures at particular facilities.
- Applying national indicators for demand and considering the design and allocation of pools:
    - The region has about the right amount of 'learning water', although not all in the right place.
    - The region has more than enough 'structured water' for fitness and sports.
    - The region has insufficient provision of 'warm water' for leisure and hydrotherapy.
- Six of the 10 public facilities will need substantial investment just to maintain the status quo.
- While public facilities appear to be operating well, there is low to average cost recovery.
- Engagement feedback shows users and stakeholders agree on the importance of aquatic provision, supporting learn-to-swim, enhancing facility appearance, and promoting wellbeing. Opinions vary more about the importance of provision for leisure, hydrotherapy, and sports.

There are also three crucial contextual issues that the plan will need to respond to:

1. Local government reform is likely to change the organisations and may influence priorities.
2. Immediate financial constraints, at least in Hastings District, mean the status quo is challenging.
3. Potential future rates cap could significantly impact future budgets for aquatic facilities.

CORE PROBLEM STATEMENTS

Work so far has identified three problem statements, with the opportunity to consider bold responses:

1. **Reduce the financial load of the aquatic network.**
2. **Optimise the aquatic facilities to be efficient and maximise community return from investment.**
3. **Address the composition of the network to be more balanced to meet core aquatic needs.**

NEXT STEPS

We are finalising a discussion document to summarise the analysis findings, outline the three problem statements, and pose questions about potential responses. In late July, we plan to engage with stakeholders and provide an update for survey respondents. We will be exploring the following:

- Core aquatic outcomes – if we can't do it all, what is most critical?
- An optimal regional aquatic network with potential options for local authorities to consider.
- Decision-making criteria to help local authorities make investment and divestment decisions.
- Roadmap for decision-making and implementation.

Elected members will have the opportunity to ask questions at July workshops. It is expected the regional aquatic facilities plan will be presented for consideration around September 2026.

EXPLANATION OF STAKEHOLDER CATEGORIES

As there are a range of organisations involved in Hawke's Bay aquatic provision, the following table provides an explanation of the different categories.

Facility Owners	**Four local authorities**: Wairoa District Council, Napier City Council, Hastings District Council and Central Hawkes Bay District Council. **Community Trusts:** Hawkes Bay Community Fitness Centre Trust, Central Hawkes Bay District Community Trust **Private facilities**: Complex Forme Swim School, Hilton Brown Swimming, Splash Swim School and Jilly Fish Swim School. **Community-owned facility**: Patoka Swimming Club
Facility Managers	Council management, Community Leisure Management (CLM), Aqua Management, Taradale Community Pool Trust, Dolphin Academy
Stakeholder Groups	Swimming clubs, water polo, canoe polo, dive clubs, underwater hockey, IronMāori, Masters swim groups, aquatic recreation groups.
Community / Users	Respondents to the community-wide survey, regular/casual users, participants in learn to swim, fitness or other programmes.
Schools	Schools with pools
Mana whenua	Engagement has been directed through the Te Kupenga Māori Partnership Advisers to the following: Ngā Mānukanuka o te Iwi Heretaunga Takoto Noa Māori Standing Committee Central Hawkes Bay hapū and marae Wairoa Māori Standing Committee

Hawke's Bay Regional Spaces and Places Plan

Briefing Paper

Contents

Purpose

The purpose of this paper is to brief elected members on the development of the Hawke's Bay Regional Spaces and Places plan, including the background and progress to date.

This paper is being shared with elected members ahead of finalising the plan for socialisation amongst the wider community, and ultimately endorsement by the project owners – Wairoa District Council, Hastings District Council, Napier City Council, Central Hawke's Bay District Council.

Background

In 2024, the five Hawke's Bay regional bodies, together with Sport Hawke's Bay and Sport NZ, signed the terms of reference for a regional planning approach bringing together those who can actively address challenges and plan for future needs of spaces and places for play, active recreation, and sport in the region.

The benefit of a regional planning approach is realised when willing partners develop a shared purpose so that their "collective thinking" delivers better value for each of the partners, strengthens the region, and provides benefits for the widest cross section of communities in a region.

The agreement identified three regional priority projects:

1. Regional Spaces and Places Plan
2. Regional Aquatic Facilities Plan
3. Regional Sportfield Review

The regional Spaces and Places Plan is the over-arching document that identifies and guides further strategic planning requirements.

Who is funding the plan?

The regional Spaces and Places plan is being developed through a partnership between Central Hawke's Bay District Council, Hastings District Council, Napier City Council, Wairoa District Council, Sport Hawke's Bay, and Sport New Zealand.

Sport New Zealand is funding 50% of the project, with the remaining costs shared proportionally by the four local authorities. Sport Hawke's Bay is coordinating the process, while Thrive Spaces and Places has been engaged to complete the analysis and draft the plan.

2

What are the drivers for a Regional Spaces and Places Plan?

- **District focus / Regional focus**: Across Hawke's Bay, planning for sport and recreation facilities has historically been based on TA boundaries and there has been little regional understanding when it comes to planning how facilities can work efficiently together to provide for the needs of all people living in the region. The 'District Only' approach is no longer sustainable or holistic, as it overlooks the reality of regional interconnections and implications between the districts.

- **Limited resources:** There are limited resources for funding to maintain the existing play, active recreation, and sport facilities, let alone plan for renewals or any new developments. Unlike other regions in New Zealand, there is no major licensing trust in Hawke's Bay to provide funding for sports code facility maintenance and development. At present local Power Trusts distribute dividend pay-outs rather than invest into capital projects.

- **Seeking best value:** Funding agencies are increasingly asking for guidance on where and how their investment in community facilities can be applied that adds the best value and has the most impact.
  There is a need for an improved regional approach for facility planning, funding facility developments and for maintaining existing facilities.

- **Mixed ownership:** There is a mixed-ownership model for sport and recreation facilities in Hawke's Bay where some facilities are owned by TA's, some significant regional assets are owned by Charitable Trusts, some are owned by Clubs, and many facilities are owned by Schools. The network is now competing for funds regionally and nationally.

- **Financial sustainability:** Councils are facing significant financial pressures to minimise the cost of rates. Many facilities require a ratepayer subsidy to bridge the gap between revenue and expenditure, and there is growing pressure to improve financial sustainability.

- **Population changes:** There is now more cross over between regions and districts. Evidence confirms that people travel to use and participate at facilities throughout the district. What one district does, has an effect those living in other districts. There is a need for spaces, places and facilities to be considered in the context of each other so that people living in the region can have their needs met at a local, district and regional level.

- **Ageing facilities:** Each district has spaces and places that are ageing and require renewal or modernisation, with a growing proportion of infrastructure no longer aligned with current participation needs or expectations.

- **Environmental sustainability:** Damage to key infrastructure from Cyclone Gabrielle, in particular water, and transport including the loss of multiple bridges throughout the region has meant significant share of the cost to rebuild infrastructure has fallen on local government to cover rather than private insurers. The scale of the recovery is substantial, and Councils are having to re-prioritise their spending over the next five to ten years.
  Regional partners have a greater requirement now to factor in environmental sustainability. Climate change will affect planning of facilities and open spaces. Going forward, environmental sustainability needs to be factored into regional planning. More than ever, decisions on investment in facilities needs to be planned to ensure facilities are located where they can best meet the needs of the communities they serve.

- **Contextual issues:** At the time of writing the plan, there are two crucial contextual issues that the region will need to consider:
  1. Local government reform which may influence priorities.
  2. Potential future rates cap could significantly impact future budgets for facilities.

What will the benefits be?

The aim is for a high-level plan that will guide decision making among strategic partners including funding organisations to enable better investment outcomes across Hawke's Bay.

The plan will support facilities to be considered as part of an interconnected network complimentary with one another. When facilities are considered the context of an identified hierarchy, regional leaders will be able to respond better to demand.

A proactive regional approach offers the best opportunity to shape and optimise spaces and places where all people can enjoy being physically active in ways that are meaningful to them. Without a regional framework, decisions risk being reactive and focused on individual facilities, neglecting broader network implications and/or opportunities.

Progress so far

The project started in April 2025, and progress so far includes:

- Online survey of active recreation and sport providers.
- Engagement with the major asset owners in the district including Councils, Community Trusts, and Regional Sports Organisations.
- Engagement with mana whenua to share information and open the door for receiving input.
- Demographic analysis incorporating future population projections.
- Analysis of strategic direction from national sport organisations and local district plans.

Findings to date

- Participation in play, active recreation and sport remains strong in Hawke's Bay but the way people participate is changing.
- Highest participation levels in informal and self-directed activities – walking, running, cycling, gym-based activities and swimming.
- The region has an oversupply of pools that are not designed to meet the growing demand for play, leisure and hydrotherapy, and emerging activities such as aqua fitness, water polo.
- Organised sport remains an important contributor to rangatahi participation through schools and clubs.
- Facility usage and performance varies across the network.
- Capacity and utilisation challenges with peak-time demand pressures in some locations and underutilisation in others
- Access and sustainability issues include equitable access, affordability, quality experiences and long-term sustainability
- Asset maintenance plays an important role in reducing barriers to participation. Changing rooms and toilets ranked amongst the highest priorities for participants, along with playing surfaces, accessibility and lighting to extend the playing time.

Draft high-level recommendations

- **No expansion:** No significant additional new expansion of the regional spaces and places network
- **Existing assets:** Focus on retaining, renewing, optimising and improving the use of existing assets through collaboration.
- **Transparency:** Improve transparency and strengthen regional advocacy.
- **Leadership:** Establish an ongoing Regional Steering Group to provide leadership and oversight of the regional planning approach and to implement the ongoing regional strategic planning priorities and priority facility projects right across the region.

Key Planning concepts

- **Regional network:** consider assets as part of a regional network rather than individual assets to ensure widest possible long-term benefit. 'District Thinking' aligned with 'Regional Thinking'
- **Use existing before new:** Optimising and adapting existing assets before pursuing new provision or expansion.
- **Shared use of same space:** improved scheduling, governance or partnership arrangement to improve utilisation of spaces.
- **Multi-use spaces:** Adapt and design spaces to support multiple activities, user groups, or functions either at the same time or across different times to improve flexibility, utilisation and overall value.
- **Data:** Improve the quality of data to enable evidence-based decisions
- **Decision making framework:** Test any facility development proposals through a regional framework to identify needs vs wants, test viability, identify whole-of-life costs, and ensure long-term sustainability

Next steps

- The project steering group expects to receive the final draft plan during July 2026
- Work with each Council to schedule a presentation of the final draft Plan to Elected Members
- Anticipated participating Councils will endorse the Plan at a similar time with the support of Sport Hawke's Bay and Sport New Zealand.

8.4 90 DAY WORKPLAN

Author: **Gary Borg, Group Manager - Finance and Corporate Support**

Authoriser: **Matthew Lawson, Tumu Whakarae | Chief Executive**

Appendices: **1. BDO 90 day + KPMG high actions ⇩**

1. PURPOSE

1.1 This report provides information for Committee on progress against the success measures [in its workplan] and provides details/reasons for delays if any. No decisions are required by Committee at this stage.

RECOMMENDATION

The Group Manager - Finance and Corporate Support RECOMMENDS that Committee receive the report.

2. BACKGROUND

2.1 On 24 April 2026 the Chair of the Committee provided the Chief Executive with a 90-day workplan that their advisor had put together that captures the recommendations encapsulated in the BDO, KPMG and Buckingham reports respectively.

2.2 The Chief Executive was directed that

2.2.1. the identified 'Owners' of the workplan be tasked with confirming when the actions required will be completed, within the 90 day period.

2.2.2. a written report be tabled at every ARI Committee, to update the committee on progress against the success measures and provide details/reasons for delays if any.

2.3 Following a period during which clarifications were sought the first update is provided in this report along with diarised updates to the workplan itself, attached as **Appendix 1**.

2.4 Being the first formal update, this report includes retrospective measures and actions.

3. PROGRESS TO DATE

3.1 Cash Forecasting

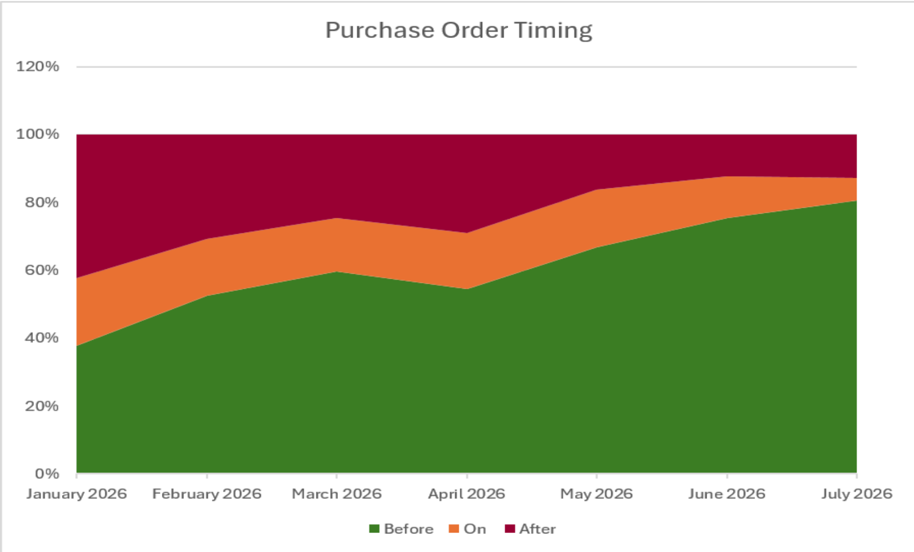
3.1.1. *'Cash forecasting: Stand up a weekly 13-week cash forecast and a 12 month monthly view.'* This was formally implemented into the finance routines in July 2025 and has been continuously developed.

3.1.2. *'Cash forecast reviewed weekly by CEO'*. Several staff are now trained in updating the forecast and in July 2026 the Chief Executive was added to the daily distribution.

3.1.3. 'Cash forecast tabled monthly at ARI'. The forecast has been included in the monthly financial report since May 2026.

3.2 Purchase Order Controls

3.2.1. 'Issue "No PO, no pay" directive'. This was formally issued by the Group Manager: Finance and Corporate Support on 15 October 2025. This has been monitored since and exceptions addressed. The graph below shows the percentage of purchase orders raised relative to corresponding invoice dates.



3.2.2. 'Add goods receipt step for capital and high-risk services'. An invoice cannot be paid without the order line being receipted.

3.2.3. *'Require full value project Pos'*. This has been discussed at TKA since November 2025. For routine expenditure this is enforced and tracking within a sensible range, as shown in the graph below. Major contracts are still being processed outside of the purchase order system, utilising NZTA approved contract claim templates.

3.3 Capital Visibility

3.3.1. '*Pilot monthly project status reporting for top 5 projects (budget, spend, forecast, risks).*' This is summarised in every monthly financial report and explored in detail in the omnibus report from the Assets and Infrastructure Group.

3.3.2. 'Feed forecasts into cash view.' Activity managers and Finance share a forecast tracker and the output from this is translated into the cash forecast.

3.4 Governance reporting

3.4.1. *'Add one-page cash dashboard and a one page capital summary to Council/ARI meeting packs'*. These are included in the monthly financial report. A capital report has been added to the monthly financial report since November 2025. The risks and commentary have been shown for all projects. For the May report 6 of the more high-profile projects were elevated to the top of this report to increase visibility. This report includes the variance from the full year forecast to full year budget.

3.4.2. '*Start a recommendations tracker (Buckingham + this review) with owner/status/due date.*' This is **Appendix 1**

3.5 Systems

3.5.1. *'Complete MAGIQ code mapping*' Mapping of the MagiQ codes was done in May 2024. This has been used for all reports since the Long-term Plan 2024-27.

3.5.2. 'Enable project ledger for Transport and top 5 projects'. Project accounting in MagiQ was enabled in August 2025 and trials are ongoing.

3.5.3. 'Run short user training.' Since September 2024 we have run monthly finance FAQ sessions for the whole of council to join and go over a wide variety of processes and answer any questions anyone may have. In May 2026 we ran some Excel basics training and have also added short videos which cover a variety of processes and forms. These are being added to monthly and sent to all staff.

3.5.4. '*Quarterly access review for core finance systems.*' In April 2026 the system configuration was overhauled so that only one up authorisation is possible.

Recommendation	Action required	Owner	Success measure	Apr-26	May-26	Jun-26	Jul-26
Cash Forecasting	Cash forecasting: Stand up a weekly 13 week cash forecast (Excel sourced from MAGIQ) and a 12 month monthly view.	CFO + Finance Manager	Success measure: no “surprise” cash calls.	Success	Success	Success	Success
	Cash forecast reviewed weekly by CEO	CFO + Finance Manager	Success measure: no “surprise” cash calls.	Success	Success	Success	Success
	Cash forecast tabled monthly at ARI	CFO + Finance Manager	Success measure: no “surprise” cash calls.	Success	Success Page 60	Success Page 7	Success
Purchase order controls	Issue “No PO, no pay” directive	COO + CFO	Issued and adhered to	Success excluding contracts	Success excluding contracts	Success excluding contracts	Success excluding contracts
	Require full value project POs	COO + CFO	100% full value PO.	Not met due to Contracts	Not met due to Contracts	Not met due to Contracts	Not met due to Contracts
	NB KPMG recommendation: Purchase orders should be used for all purchases – contractual and non-contractual. Consider the use of open purchase orders at the start of the contractual term with the estimated contractual value as the purchase order dollar value. The purchase order can then be part matched upon receipt of the progressive invoices.						
	NB: KPMG reccomendation: Ensure the PO raised and approved by the AP team members are genuine and accurate. Alternative: Only budget holders can raise POs and AP issue training as required.						
	NB: KPMG reccomendation: Consider increasing limits where appropriate to reduce unnecessary bottlenecks while maintaining control integrity.						
	Add goods receipt step for capital and high-risk services	COO + CFO	95%+ invoices matched to valid POs within 60 days.	Success	Success	Success	Success
Capital visibility	Pilot monthly project status reporting for top 5 projects (budget, spend, forecast, risks).	COO + PMO/CFO	Actioned	Success Page 64 & 87	Complete Page 63 & 76	Complete Page 10 & 19	Complete
	Feed forecasts into cash view.	COO + PMO/CFO	Variance between forecast and actual major payments ≤10%.	Not met	Not met	Met	Met
Governance reporting	Add one-page cash dashboard and a one page capital summary to Council/ARI meeting packs	CEO + CFO	Actioned	Complete Page 64 & 87	Complete Page 63 & 76	Complete Page 10 & 19	Complete
	Start a recommendations tracker (Buckingham + this review) with owner/status/due date.	CEO + CFO	Actioned	Complete	Complete	Complete	Complete
Systems	Complete MAGIQ code mapping	CFO + IT manager	Actioned	Complete	Complete	Complete	Complete
	Enable project ledger for Transport and top 5 projects	CFO+ IT manager	Actioned	Complete	Complete	Complete	Complete
	Run short user training.	CFO+ finance manager	All managers and SLT trained	Success	Success	Success	Success
	Quarterly access review for core finance systems.	CFO+ IT manager	Ongoing: review completed	Success	Success	Success	Success
	NB: KPMG reccomendation: Introduce a structured approval workflow within the Magiq system that enforces hierarchical approval based on role and delegation limits. This will prevent POs from being approved by peers or staff from other business units.						
	NB: KPMG reccomendation: Configure Magiq to generate automated reports highlighting any POs approved peers or staff from other business units. These reports should be reviewed periodically by Finance.						
	NB: KPMG reccomendation: Reconfigure Magiq user roles to enforce appropriate segregation of duties. Ensure that no single user can perform all critical AP functions without independent review or approval.						
People	Confirm on site leadership expectations	CEO	Actioned and adhered to				
	progress recruitment to fill critical Finance roles	CEO	Actioned				
	issue simple role accountabilities.	CEO	Actioned				

8.5 JUNE 2026 FINANCIAL REPORT

Author: **Martin Bacon, Senior Accountant**

Authoriser: **Gary Borg, Group Manager - Finance and Corporate Support**

Appendices: **1. Monthly Report June 2026 ⇩**

1. PURPOSE

1.1 This report provides full year forecasted information on Council's operating financial performance as at 30 June 2026.

1.2 This is an information report because it provides an update on Council's progress against objectives established and decisions previously made in the Long-term Plan 2024-27 and the Annual Plan for the year ending 30 June 2026.

RECOMMENDATION

The Senior Accountant RECOMMENDS that Committee

1. receives the report,
2. endorses the reallocation of funding described in section *4. Capital Overspends* to Council and,
3. supports an update to the delegations manual to enable operational management of capital budgets consistent with operating budgets

2. BACKGROUND

2.1 Council's minimum statutory obligations regarding reporting, public accountability and financial management are contained in Part 6 of the Local Government Act 2002. Monitoring financial performance is integral to this.

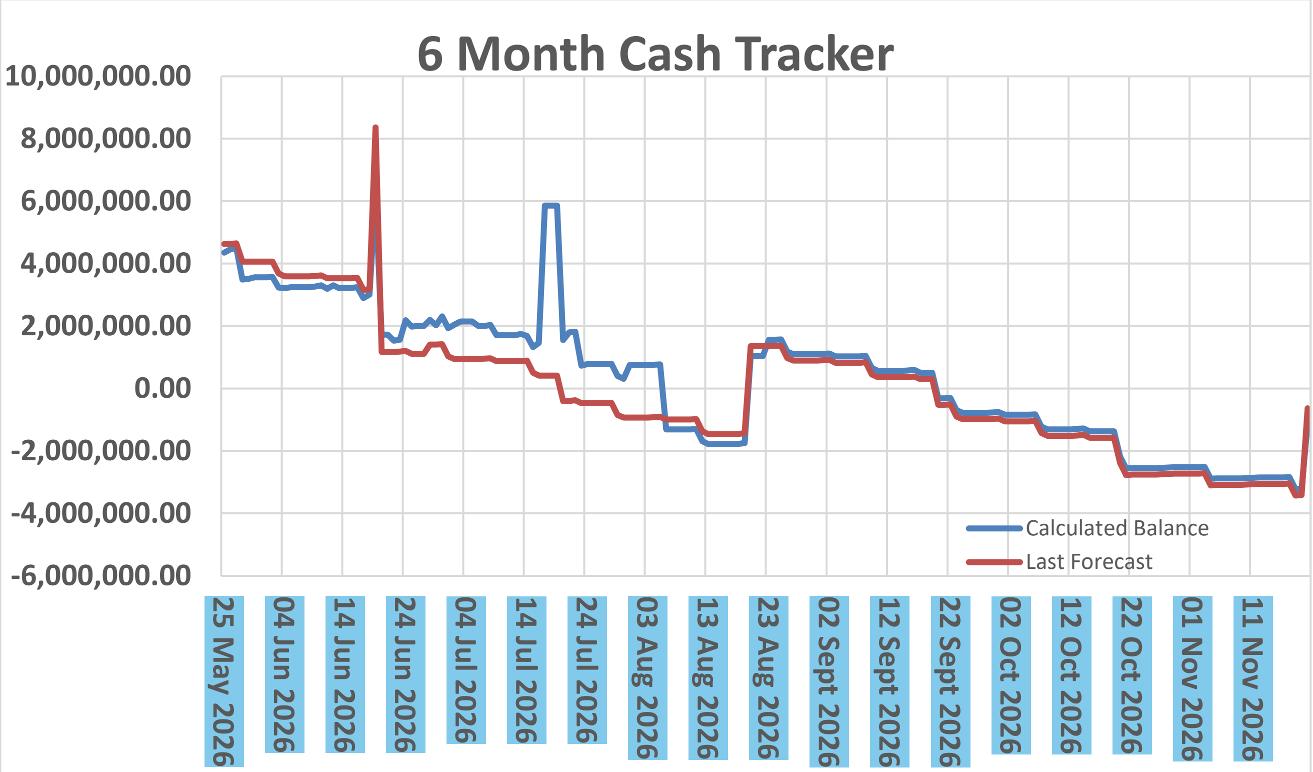
2.2 Beyond this, regular performance reporting is good practice, keeping Council and the community informed of its financial performance and position.

2.3 In addition, full year forecasting provides the opportunity for timely corrective actions and informs the decision-making process for each subsequent Annual Plan and Long-term Plan.

3. REPORTING UPDATES

Below is the monthly cashflow graph which shows the previous 60 days actuals and the forecast for the next 120 days. In June we were expecting to borrow $2m in July however some expenditure has been delayed which has pushed this back to early August.

The liquidity ratio is currently 1.1:1. This means that we have $1.1m in available to cover $1m in expenses that are falling due this month. This 0.1 buffer shows we are closely managing our cash position. This is calculated by adding up the cash, NZTA receivable and the short term overdraft available divided by the total expected payable amount.



4. CAPITAL OVERSPENDS

Below is a table of capital overspends this year which we are looking to bring to Council on the 4th of August to have the suggested budget transfers or reserve utilisation approved. Per the delegations manual page 22 (extract below) group managers can only re-allocate operating expenditure.

GL Name	YTD	YTD Budget	Variance $	Amount Requested	Code	Capital Overspend Reasoning
CS4003. Purchase Computer Hardware	35,056	9,728	25,328	26,000	Reserves	Reserve utilisation request for required equipment
CS400345. Replacement Laptops	70,278	43,571	26,707	27,000	Reserves	Reserve utilisation request for required equipment
HP4021. Fence Renewal	6,380	25,000	-18,620	-7,000		Covering other budget line
HP4999. Future Capital Requirements	56,932	50,000	6,932	7,000	HP4021	Pensioner housing improvements ahead of schedule
SD4200. MAHIA BCH PIPELINES RENEWALS	184,418	-	184,418	185,000	SD4214	2025 cost not accrued correctly
SD4214. WAIROA PIPELINES RENEWALS	27,813	520,000	-492,187	-291,000		Covering other budget line
SD4600. PIPING OPEN DRAINS - WAIROA	105,584	-	105,584	106,000	SD4214	McLean St piping cover delayed due to subdivision

The Chief Executive, and in relation to their departmental budgets, Group Managers are authorised to re-allocate operating expenditure between budgets with the same rating mechanisms provided it is necessary to achieve committed outputs and provided the end-of-year budgeted surplus or deficit will be achieved, provided that any likely exceedance is reported to Council or the relevant Committee.

Source Delegations manual page 22.

Detailed Profit and Loss

	Whole of Council For the Period Ending 30 June 2026				Water Supply For the Period Ending 30 June 2026			
	Actual $000	Budget $000	Variance $	Variance %	Actual $000	Budget $000	Variance $	Variance %
Revenue								
Rates	24,049	23,437	612	3%	2,742	2,756	(14)	-1%
Operational Subsidies and grants	24,928	35,315	(10,387)	-29%	-	-	-	0%
Capital Subsidies and grants	19,978	27,925	(7,947)	-28%	-	-	-	0%
Other Income	4,494	3,814	680	18%	508	344	164	48%
Total revenue	**73,449**	**90,491**	**(17,042)**	**-19%**	**3,250**	**3,100**	**150**	**5%**
Expense								
Consultancy	2,085	2,189	104	5%	187	225	38	17%
Depreciation and Amortisation	10,922	10,231	(691)	-7%	1,088	1,210	122	10%
Electricity	459	405	(54)	-13%	300	238	(62)	-26%
Staff Costs	9,118	10,514	1,396	13%	13	10	(3)	-30%
Finance Costs	452	957	505	53%	-	-	-	0%
Grants	998	612	(386)	-63%	-	-	-	0%
Insurance	789	851	62	7%	129	157	28	18%
Legal	41	95	54	57%	-	-	-	0%
Operating Expenses	6,045	6,440	395	6%	413	408	(5)	-1%
Other Expenses	472	1,422	950	67%	(3)	12	15	125%
Recovery Office	1,179	278	(901)	-324%	-	-	-	0%
Repairs and Maintenance	11,183	9,516	(1,667)	-18%	568	403	(165)	-41%
Emergency R&M	14,543	27,682	13,139	47%	-	-	-	0%
Internal Recoveries	(9,911)	(8,855)	(1,056)	12%	-	-	-	0%
Internal Charges	9,907	7,547	(2,360)	-31%	1,018	831	(187)	-23%
Total expense	**58,282**	**69,884**	**9,490**	**14%**	**3,713**	**3,494**	**(219)**	**-6%**
Net surplus / (deficit)	**15,167**	**20,607**	**(5,440)**	**-26%**	**(463)**	**(394)**	**(69)**	**18%**
Work in Progress	26,652	49,060	22,408	46%	755	5,782	5,027	87%
Net surplus / (deficit) Less WIP	**(11,485)**	**(28,453)**	**(16,968)**	**60%**	**(1,218)**	**(6,176)**	**(4,958)**	**80%**

Whole of Council

Staff costs are below budget by $1.4m due to vacancies which were kept open while council went through a restructure.

Water Supply

Other income is above budget due to higher than expected take from AFFCO and increased water connection fees.
Repairs and maintance are over budget due to a loss of mains pressure in Frasertown which is now resolved.

Detailed Profit and Loss

	Stormwater For the Period Ending 30 June 2026				Wastewater For the Period Ending 30 June 2026			
	Actual $000	Budget $000	Variance $	Variance %	Actual $000	Budget $000	Variance $	Variance %
Revenue								
Rates	906	911	(5)	-1%	3,429	3,446	(17)	0%
Operational Subsidies and grants	-	-	-	0%	-	-	-	0%
Capital Subsidies and grants	-	-	-	0%	31	-	31	0%
Other Income	-	-	-	0%	58	26	32	123%
Total revenue	**906**	**911**	**(5)**	**-1%**	**3,518**	**3,472**	**46**	**1%**
Expense								
Consultancy	6	10	4	40%	332	359	27	8%
Depreciation and Amortisation	503	404	(99)	-25%	904	783	(121)	-15%
Electricity	6	3	(3)	-100%	82	97	15	15%
Staff Costs	-	-	-	0%	13	10	(3)	-30%
Finance Costs	-	-	-	0%	-	-	-	0%
Grants	-	-	-	0%	-	-	-	0%
Insurance	40	43	3	7%	106	121	15	12%
Legal	-	-	-	0%	-	-	-	0%
Operating Expenses	29	77	48	62%	876	1,110	234	21%
Other Expenses	3	-	(3)	0%	9	-	(9)	0%
Recovery Office	-	-	-	0%	-	-	-	0%
Repairs and Maintenance	177	138	(39)	-28%	586	511	(75)	-15%
Emergency R&M	-	-	-	0%	-	-	-	0%
Internal Recoveries	-	-	-	0%	-	-	-	0%
Internal Charges	334	396	62	16%	624	833	209	25%
Total expense	**1,098**	**1,071**	**(27)**	**-3%**	**3,532**	**3,824**	**292**	**8%**
Net surplus / (deficit)	**(192)**	**(160)**	**(32)**	**20%**	**(14)**	**(352)**	**338**	**-96%**
Work in Progress	767	2,538	1,771	70%	1,223	5,079	3,856	76%
Net surplus / (deficit) Less WIP	**(959)**	**(2,698)**	**1,739**	**-64%**	**(1,237)**	**(5,431)**	**4,194**	**-77%**

Stormwater
Operating expenses are below budget due to a delay in getting the discharge compliance consents approved.
Repairs and Maintenance is over budget due to cost escalations.

Wastewater
Other income is above budget due to more than expected new connections.
Operating expenses are below budget because of lower RMA monitoring charges due to no breaches of the consent.
Repairs and maintenance is over budget due to ongoing issues with the wastewater pond step screen, which has meant more repairs than usual. There were also unplanned repairs needed on the Rotork valve which also included some overnight monitoring, along with costs to fix the wastewater treatment plant gate and CCTV.

Detailed Profit and Loss

	Waste Management For the Period Ending 30 June 2026				Transport For the Period Ending 30 June 2026			
	Actual $000	Budget $000	Variance $	Variance %	Actual $000	Budget $000	Variance $	Variance %
Revenue								
Rates	1,208	1,214	(6)	0%	4,797	4,821	(24)	0%
Operational Subsidies and grants	18	420	(402)	-96%	23,499	34,585	(11,086)	-32%
Capital Subsidies and grants	89	119	(30)	-25%	19,922	26,345	(6,423)	-24%
Other Income	1,300	1,291	9	1%	152	61	91	149%
Total revenue	**2,615**	**3,044**	**(429)**	**-14%**	**48,370**	**65,812**	**(17,442)**	**-27%**
Expense								
Consultancy	36	45	9	20%	661	725	64	9%
Depreciation and Amortisation	195	244	49	20%	7,059	6,791	(268)	-4%
Electricity	7	7	-	0%	5	5	-	0%
Staff Costs	7	4	(3)	-75%	738	718	(20)	-3%
Finance Costs	-	-	-	0%	-	-	-	0%
Grants	-	-	-	0%	-	-	-	0%
Insurance	9	7	(2)	-29%	7	6	(1)	-17%
Legal	-	-	-	0%	-	-	-	0%
Operating Expenses	2,359	2,449	90	4%	410	389	(21)	-5%
Other Expenses	1	3	2	67%	11	31	20	65%
Recovery Office	-	-	-	0%	-	-	-	0%
Repairs and Maintenance	-	-	-	0%	8,642	7,307	(1,335)	-18%
Emergency R&M	-	-	-	0%	14,543	27,682	13,139	47%
Internal Recoveries	-	-	-	0%	-	-	-	0%
Internal Charges	465	410	(55)	-13%	1,730	1,875	145	8%
Total expense	**3,079**	**3,169**	**90**	**3%**	**33,806**	**45,529**	**11,723**	**26%**
Net surplus / (deficit)	**(464)**	**(125)**	**(339)**	**271%**	**14,564**	**20,283**	**(5,719)**	**-28%**
Work in Progress	199	3,541	3,342	94%	22,720	27,509	4,789	17%
Net surplus / (deficit) Less WIP	**(663)**	**(3,666)**	**3,003**	**-82%**	**(8,156)**	**(7,226)**	**(930)**	**13%**

Waste Management

Operational subsidies are below budget due to Kerbside expansion work not progressing.

Transport

Repairs and Maintenance is over budget due to additional work being completed and increased costs.

Emergency Repairs and Maintenance is $13.1m below budget due to delays in emergency roading work. 30% of this is due to wet weather and 70% is from work yet to commence. This has been carried into the 2027 financial year. The updated tender processes will enable more work to be completed during the upcoming construction season. This has also resulted in operational subsidies being below budget.

Detailed Profit and Loss

	Community Facilities For the Period Ending 30 June 2026				Planning And Regulatory For the Period Ending 30 June 2026			
	Actual $000	Budget $000	Variance $	Variance %	Actual $000	Budget $000	Variance $	Variance %
Revenue								
Rates	3,374	3,391	(17)	-1%	3,474	3,492	(18)	-1%
Operational Subsidies and grants	(58)	3	(61)	-2033%	1,177	278	899	323%
Capital Subsidies and grants	(19)	812	(831)	-102%	-	-	-	0%
Other Income	301	207	94	45%	1,188	938	250	27%
Total revenue	**3,598**	**4,413**	**(815)**	**-18%**	**5,839**	**4,708**	**1,131**	**24%**
Expense								
Consultancy	1	8	7	88%	187	159	(28)	-18%
Depreciation and Amortisation	389	217	(172)	-79%	52	26	(26)	-100%
Electricity	20	23	3	13%	-	-	-	0%
Staff Costs	709	704	(5)	-1%	1,690	1,996	306	15%
Finance Costs	-	-	-	0%	-	-	-	0%
Grants	-	-	-	0%	-	-	-	0%
Insurance	87	128	41	32%	2	-	(2)	0%
Legal	21	-	(21)	0%	4	33	29	88%
Operating Expenses	736	642	(94)	-15%	201	134	(67)	-50%
Other Expenses	69	78	9	12%	104	264	160	61%
Recovery Office	-	-	-	0%	1,179	278	(901)	-324%
Repairs and Maintenance	909	888	(21)	-2%	1	5	4	80%
Emergency R&M	-	-	-	0%	-	-	-	0%
Internal Recoveries	-	-	-	0%	(504)	(504)	-	0%
Internal Charges	1,336	929	(407)	-44%	2,139	2,324	185	8%
Total expense	**4,277**	**3,617**	**(660)**	**-18%**	**5,055**	**4,715**	**(340)**	**-7%**
Net surplus / (deficit)	**(679)**	**796**	**(1,475)**	**-185%**	**784**	**(7)**	**791**	**-11300%**
Work in Progress	237	1,560	1,323	85%	290	1,454	1,164	80%
Net surplus / (deficit) Less WIP	**(916)**	**(764)**	**(152)**	**20%**	**494**	**(1,461)**	**1,955**	**-134%**

Community Facilities

Capital Subsidies variance is due to climate change resilience work being delayed and a correction from the 2025 financial year in over stated income.

Other expenses relates to higher costs for reserve upkeep.

Planning and Regulatory

Other income is higher than budget due to more resource consents than budgeted coming through.

Staff costs are under budget due to a range of vacancies.

Operating expenses is below budget due to pausing work on plan development due to the centeral Government Regulatory changes.

Recovery works from cyclone Gabrielle and the June rain event were unable to be budgeted for in the annual plan as they were dependant on outstanding applications to external funders and expenditure from the Mayoral Relief Fund.

Detailed Profit and Loss

	Governance and Community For the Period Ending 30 June 2026				Corporate Services For the Period Ending 30 June 2026			
	Actual $000	Budget $000	Variance $	Variance %	Actual $000	Budget $000	Variance $	Variance %
Revenue								
Rates	3,410	3,427	(17)	0%	709	(21)	730	-3476%
Operational Subsidies and grants	292	30	262	873%	-	-	-	0%
Capital Subsidies and grants	-	-	-	0%	(46)	650	(696)	-107%
Other Income	32	35	(3)	-9%	956	911	45	5%
Total revenue	**3,734**	**3,492**	**242**	**7%**	**1,619**	**1,540**	**79**	**5%**
Expense								
Consultancy	134	93	(41)	-44%	541	565	24	4%
Depreciation and Amortisation	1	15	14	93%	732	540	(192)	-36%
Electricity	6	-	(6)	0%	33	33	-	0%
Staff Costs	1,330	1,311	(19)	-1%	4,618	5,760	1,142	20%
Finance Costs	-	-	-	0%	452	957	505	53%
Grants	998	612	(386)	-63%	-	-	-	0%
Insurance	15	-	(15)	0%	395	389	(6)	-2%
Legal	-	-	-	0%	16	61	45	74%
Operating Expenses	89	192	103	54%	933	1,039	106	10%
Other Expenses	276	357	81	23%	1	677	676	100%
Recovery Office	-	-	-	0%	-	-	-	0%
Repairs and Maintenance	11	7	(4)	-57%	290	256	(34)	-13%
Emergency R&M	-	-	-	0%	-	-	-	0%
Internal Recoveries	-	-	-	0%	(9,407)	(8,350)	(1,057)	13%
Internal Charges	817	921	104	11%	1,444	(971)	(2,415)	249%
Total expense	**3,677**	**3,508**	**(169)**	**-5%**	**48**	**956**	**(1,206)**	**-126%**
Net surplus / (deficit)	**57**	**(16)**	**73**	**-456%**	**1,571**	**584**	**987**	**169%**
Work in Progress	91	205	114	56%	371	1,392	1,021	73%
Net surplus / (deficit) Less WIP	**(34)**	**(221)**	**187**	**-85%**	**1,200**	**(808)**	**2,008**	**-249%**

Governance and Community

Consultancy is above the YTD budget due to additional audits.

Operational subsidies is above budget due to the Mayors taskforce for jobs subsidy which offsets some of the overspend in Grants. The remaining variance is due to obligations in the new community center operations contract.

Other expenses are under budget due to engagement activity being undertaken inhouse.

Corporate Services

Rates is above budget due to rates remissions being lower than budget.

Capital subsidies are below budget due to work not commencing on Recovery 24 - Community centre works.

Staff costs are below budget due to vacancies held while the restructure took place.

Finance costs are below budget due to a lower than expected borrowing position.

Other expenses are well below budget due to release of provision for rates doubtfull debts following year end review.

Capital Project Status Report as at 30 June 2026

Hold Risk Check budget showing red for external funded

Project Name	Loan	Reserve	Subsidy	Balance Brought Forwards	Current Year Spend	Full Year Budget	Remaining Budget	Variance	Project Status	Scope	Schedule	Budget	Overall	Comment
Carry Forward Recycling Centre Upgrade	-	25	75	0	85,193	2,546,191	2,460,998	97%	Design	2	3	1	3	Approval from Council re design, consenting issues need to be managed so there may be a change in scope
Carry Forward Marine Parade Replacement Main	100	-	-	0	0	1,900,000	1,900,000	100%	Procurement	2	3	1	3	Plans being updated due to change in scope. This will start in the 2026/27 financial year.
Sewerage Wairoa Ponds	100	-	-	0	125,509	1,352,000	1,226,491	91%	Investigation	1	2	1	2	Land irrigation designed IWI and Consent requires discharge to land. Feasability study for UV proposal is underway.
Dog Pound Renewal	100	-	-	28,611	11,168	1,227,600	1,216,433	99%	Design	1	2	1	2	Designs approved. Going out to tender in May 2026 and expected to be completed in April 2027.
Te Reinga Bridge	-	-	100	5,042,047	9,430,980	**9,957,953**	526,973	5%	Construction	1	1	1	1	Opened April 2026. Bailey bridge removal scheduled for May.
Mortuary Waste	-	100	-	4,081	64,590	130,000	65,410	50%	Construction	1	1	1	1	Work at the undertakers is yet to start, work at the cemetery is in procurement and the trailer is in construction.
Kerbside Expansion	100	-	-	0	0	481,230	481,230	100%	Hold	3	3	1	3	Tied to roadside Bins. Council considering a change in scope which may mean no longer eligible for funding from WMF
Camping Grounds	-	100	-	-231	231	35,000	34,769	99%	Hold	2	3	1	3	Will ask to carry over this amount to complete the work in 2027
Community Centre Building External Funding	-	-	100	0	0	572,880	572,880	100%	Hold	3	3	1	3	This project is on hold as expected works were not required to take place.
Recovery 24 - Community Centre	-	24	76	0	12,790	670,065	657,275	98%	Hold	0	3	1	3	Climate change resilance project for $511,500 is dependent on external funding which has not been sourced at this time.
Information Services	-	100	-	3	105,334	53,299	-52,035	-98%	Construction	1	1	3	3	Project over budget due to new staff members requiring equipment. Funding approval to be sought.
Carry Forward Archives Building	-	100	-	0	0	50,000	50,000	100%	Investigation	2	2	1	2	Working on new pricing below A&I and also setting up a meeting with the Museum
Carry Forward Mahia Beach Wastewater System	100	-	-	19,817	427,415	2,576,449	2,149,034	83%	Construction	1	2	1	2	Work has commenced but will continue into the next financial year on irrigation and telemetry.
Carry Forward New Stormwater	100	-	-	109,845	444,404	1,950,155	1,505,751	77%	Design	2	2	1	2	Change in scope after plans presented. Updating Plans in light of new instructions.
Carry Forward Playground Renewals	-	100	-	0	58,546	225,000	166,454	74%	Procurement	1	2	1	2	Procurement completed about to start on McLean St Park. North Clyde playground will start next year.
Carry Forward Stadium Floor Refurbishment	-	100	-	0	0	100,000	100,000	100%	Investigation	1	2	1	2	Awaiting Insurance response. Assessor was on site 24 April 2026.
Water Treatment Tuai Chlorination	100	-	-	0	16,144	214,644	198,500	92%	Construction	1	2	1	2	Work started in July. We have untill 14 september to complete.
Stormwater Drainage	44	56	-	4,628	32,488	296,600	264,112	89%	Design	1	2	1	2	Scope change to include New world carpark. Upsizing pipesize on Paul St. Investigating Carol street works.
Landfill Closure	-	100	-	0	0	309,785	309,785	100%	Consultation	2	2	1	2	Intermediate Cap created Nov/Dec 26. Some residual waste going to landfill that isn't transported out of the District
Infrastructural Business Unit	-	100	-	0	561	9,216	8,655	94%	Hold	1	2	1	2	On hold. Will happen in 2027
Nuhaka Opoutama Coastal Erosion Protection	-	-	100	173,535	328,161	2,068,752	1,740,591	84%	Construction	1	2	1	2	Project expected to roll over to 2027. One contract awarded looking to start work in September. Two more contracts to go to Tender.
Parks and Reserves	25	18	58	236,013	119,450	519,985	400,535	77%	Hold	1	2	1	2	Riverbank enhancement project on hold untill the flood mitigation plan is confirmed.
Property Corporate	26	42	33	13,055	86,096	233,799	147,703	63%	Construction	1	2	1	2	Consists of four projects including seismic assessments. Opus completed report on compliance.
Cemeteries	-	100	-	40,444	2,759	82,888	80,129	97%	Hold	1	2	1	2	Wairoa Cemetery work tied in with Mortuary Waste project
Gaiety Theatre	-	100	-	0	0	8,108	8,108	100%	Consultation	1	2	1	2	CCTV and Panic button requested. Discusions underway with property owner,
Stormwater Drainage Prior Year	100	-	-	1,667	184,418	185,000	582	0%	Complete	1	1	1	1	Paper to council to request budget transfer. Project Complete
Stormwater Piping open drains	100	-	-	0	105,584	106,000	416	0%	Complete	1	1	1	1	Paper to council to request budget transfer. Project Complete
Community Centre Building	-	100	-	0	4,999	5,000	1	0%	Construction	1	1	1	1	Project Complete
Community Centre Gym Equipment	-	100	-	59,117	16,383	17,000	617	4%	Investigation	1	1	1	1	Project Complete
Carry Forward Purchase Vehicles	-	100	-	0	120,088	120,088	0	0%	Complete	1	1	1	1	Project Completed.
Carry Forward Pensioner Housing Fence Renewal	-	100	-	0	6,380	18,000	11,620	65%	Complete	1	1	1	1	Project Completed.
Carry Forward Refurbish - Exit of iSite	-	100	-	31,478	13,138	28,522	15,384	54%	Complete	1	1	1	1	Project Completed.
Carry Forward Wastewater Pump Stations	-	100	-	0	420,612	611,515	190,903	31%	Construction	1	1	1	1	Investigated Flow meters in pump stations and install is underway.
Carry Forward Water Treatement Plant Upgrade	-	100	-	0	20,122	22,187	2,065	9%	Complete	1	1	1	1	Final Report received
Water Reticulation System	50	50	-	141,319	665,066	3,478,800	2,813,734	81%	Construction	1	1	1	1	Lahore St in construction. Kitchener St, Carole St and Frasertown Pumping Main are in design phase.
Water Treatment Plant	10	90	-	0	53,568	104,684	51,116	49%	Construction	1	1	1	1	BAU works on track
Wastewater	-	100	-	59,776	130,960	347,360	216,400	62%	Complete	1	1	1	1	SH2 and North Clyde Pump stations works completed.
Mahia Recycling Centre	-	23	77	43,298	113,947	203,450	89,503	44%	Complete	1	1	1	1	Project Completed.
Road 38	-	-	100	0	102,600	**103,000**	400	0%	Construction	1	1	1	1	BAU works on track
Roading Subsidised	-	25	75	0	5,033,119	6,905,674	1,872,555	27%	Construction	1	1	1	1	Most BAU work on track. Nuhaka bridge is awaiting council signoff on the 4th of August.
Roading Emergency	-	5	95	0	4,220,935	4,776,951	556,016	12%	Construction	1	1	1	1	Under spend will carry over to the 2027 year. Works are under way but waiting for weather to dry to continue.
Parking	-	100	-	0	17,191	18,615	1,424	8%	Complete	1	1	1	1	Project complete.
Roading Blacks Beach Blowhole	-	5	95	1,079,104	3,477,090	3,581,784	104,694	3%	Complete	1	1	1	1	Project Completed.
Wairoa Airport	-	-	100	350,447	12,525	1,982,550	1,970,025	99%	Investigation	1	1	1	1	Contract with MBIE is signed.
Economic Development	-	100	-	0	35,745	131,944	96,199	73%	Complete	1	1	1	1	The rubbish compund at Ahi Komau has been completed and the CBD enhancement is yet to start.
Library	-	100	-	0	43,022	51,200	8,178	16%	Construction	1	1	1	1	Ongoing purchase of library books
New Isite Building	-	-	100	2,985,871	51,745	74,000	22,255	30%	Complete	1	1	1	1	Project Completed.
Pensioner Housing Upgrades	-	100	-	0	56,932	57,000	68	0%	Construction	1	1	1	1	Work progressing. Update to come from property team.
Vehicle Purchases	-	100	-	0	276,472	458,640	182,168	40%	Complete	1	1	1	1	Project complete.
Gabrielle Extreme Weather Events Recovery Contract	-	-	100	728,793	100,494	**100,494**	0	0%	Complete	1	1	1	1	Project complete.
Commercial Properties	-	100	-	0	1,790	17,880	16,090	90%	Hold	1	1	1	1	Not required at this stage. Spend is on an as needed basis
Community Centre Renewals	-	100	-	0	22,089	115,381	93,292	81%	Hold	1	1	1	1	Pool renewals and Remedial works are spent on an as needed basis
Total				11,152,719	26,658,834	51,194,318	24,535,484							
Less Additional External Funding						-2,134,695	-2,134,695							
Totals Per Financial Reports				**11,152,719**	**26,658,834**	**49,059,623**	**22,400,789**	46%						
Summary														
Significant Issues or delays				-228	203,548	6,258,665	6,055,117	97%	7				3	
Potential Issues				625,948	1,652,701	11,224,981	9,572,280	85%	16				2	
On Track				10,526,999	24,802,585	33,710,672	8,908,087	26%	29				1	

HE TAUĀKĪ PŪTEA WHIWHI ME TE PŪTEA WHAKAHAERE
STATEMENT OF COMPREHENSIVE REVENUE AND EXPENSE

For the period Ended 30 June 2026

	2026 Actual $000	2026 Annual Plan $000	Variance $000	Variance %		2025 Actual $000	2025 YTD $000
Revenue							
Rates	24,049	23,437	612	3%		22,472	22,297
Subsidies and grants	44,906	63,241	(18,335)	-29%	A	50,832	50,494
Petrol tax	62	82	(20)	-24%		78	80
Fees and charges	3,832	3,112	720	23%		4,843	3,447
Investment revenue	584	620	(36)	-6%		1,541	1,483
Miscellaneous Revenue	16	-	16	0%		220	-
Total revenue	73,449	90,492	(17,043)	-19%		79,986	77,801
Expense							
Water supply	3,711	3,493	(218)	-6%		3,522	3,309
Stormwater	1,098	1,072	(26)	-2%		870	841
Wastewater	3,532	3,824	292	8%		4,107	3,931
Waste Management	3,079	3,169	90	3%		3,800	2,861
Transport	33,805	45,529	11,724	26%	A	33,938	22,955
Community facilities	4,278	3,618	(660)	-18%		3,720	3,770
Planning and regulatory	5,055	4,715	(340)	-7%	B	9,850	4,614
Governance and Community	3,676	3,507	(169)	-5%		2,770	2,471
Corporate Services	47	954	907	95%	C	1,547	1,197
Total expense	58,281	69,881	11,600	17%		64,124	45,949
Net surplus / (deficit) for the year	15,168	20,611	5,443	26%		15,862	31,852

A. As detailed in the Transport detailed Profit and Loss Report.

B. Planning and regulatory is over budget due to unbudgeted recovery expenditure which could not have been budgeted.

C. Corporate Services: Corporate services is under budget due to lower interest expenses and releasing some provision for rates doubtfull debts.

HE TAUĀKĪ TŪ PŪTEA

STATEMENT OF FINANCIAL POSITION

As At 30 June 2026

	2026 Actual $000	2026 Annual Plan $000	Variance $000	Variance %		2025 Actual $000	2025 YTD $000
Current assets							
Cash and cash equivalents	1,927	21,344	(19,417)	-91%		1,981	8,392
Inventories	79	51	28	55%		71	84
Trade and other receivables	9,690	7,794	1,896	24%		13,545	14,653
Total current assets	11,696	29,189	(17,493)	-60%		15,597	23,129
Current liabilities							
Trade and other payables	12,831	9,800	(3,031)	-31%		16,298	14,495
Employee benefit liabilities	1,001	610	(391)	-64%		967	860
Borrowings	(44)	(173)	(129)	75%		8,500	1,110
Total current liabilities	13,788	10,237	(3,551)	-35%		25,765	16,465
Working capital	(2,092)	18,952	21,044	111%	D	(10,168)	6,664
Non-current assets							
Property, plant and equipment	476,227	481,821	(5,595)	-1%		490,048	457,185
Work in progress	37,805	49,060	(11,254)	-23%		11,149	56,502
Investment in subsidiary	1,250	1,250	-	0%		1,250	1,250
Loan to Subsidiary	1,026	1,026	-	0%		1,037	1,036
Investment property	11,019	8,234	2,785	34%		8,147	719
Other non-current assets	928	1,046	(118)	-11%		1,140	520
Total non-current assets	528,255	542,437	(14,182)	-3%		512,771	517,212
Non-current liabilities							
Trade and other payables	56	56	-	0%		56	-
Landfill aftercare	3,432	2,032	(1,400)	-69%		3,432	1,378
Borrowings	9,526	21,710	12,184	56%	E	1,124	20,583
Total non-current liabilities	13,014	23,798	10,784	45%		4,612	21,961
Net assets	513,149	537,591	24,442	5%		497,991	501,915

D. Negative working capital relates to income received in advance for recovery projects yet to commence, along with retentions that will be payable in the coming months. The negative amount indicates the maximum amount of borrowing that might be required to cover these, depending on when the cash flows happen.
E. Total borrowings are $12m below the levels expected from the annual plan due to a delays in capital works.

HE TAUĀKĪ KAPEWHITI
STATEMENT OF CASHFLOWS

For the period Ended 30 June 2026

	2026 Actual $000	2026 Annual Plan $000	Variance $000	Variance %	2025 Actual $000	2025 YTD $000
Cash flows from operating activities						
Receipts from rates revenue	23,104	23,437	(333)	-1%	21,765	22,297
Other revenue received	3,806	3,193	613	19%	4,914	3,658
Subsidies and grants received	49,018	63,241	(14,223)	-22%	54,260	50,494
Investment Income	584	620	(36)	-6%	1,541	1,353
Payments to suppliers and employees	(52,443)	(38,600)	(13,843)	36%	(53,300)	(34,946)
Interest Paid	(452)	(957)	505	-53%	(506)	(865)
Net cash flows from operating activities	**23,617**	**50,934**	**(27,317)**	**-54%**	**28,674**	**41,991**
Cash flows from investing activities						
Insurance Proceeds	16	-	16	0%	238	-
Purchase of property, plant and equipment	(23,589)	(41,846)	18,257	-44%	(27,836)	(56,502)
Net cash flows used in investing activities	**(23,573)**	**(41,846)**	**18,273**	**-44%**	**(27,598)**	**(56,502)**
Cash flows from financing activities						
Loans raised/(repaid)	(98)	8,404	(8,502)	-101%	(1,402)	9,698
Net cash flows (used in)from financing activities	**(98)**	**8,404**	**(8,502)**	**-101%**	**(1,402)**	**9,698**
Net increase/(decrease) in cash and cash equivalents	(54)	17,492	(17,546)	-100%	(326)	(4,813)
Cash and cash equivalents at beginning of year	1,981	3,853	(1,872)	-49%	2,307	13,206
Cash and cash equivalents at end of year	**1,927**	**21,345**	**(19,418)**	**-91%**	**1,981**	**8,393**
Made up of:						
Cash	1,927	21,344	(19,417)	-91%	1,981	8,393
Cash and cash equivalents at end of year	**1,927**	**21,344**	**(19,417)**	**-91%**	**1,981**	**8,393**

9 PUBLIC EXCLUDED ITEMS

RESOLUTION TO EXCLUDE THE PUBLIC

RECOMMENDATION

That the public be excluded from the following parts of the proceedings of this meeting.

The general subject matter of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48 of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

General subject of each matter to be considered	Reason for passing this resolution in relation to each matter	Ground(s) under section 48 for the passing of this resolution
9.1 - Receipt of Public Excluded Assurance Risk & Infrastructure Committee Meeting - 27 May 2026		-
9.2 - PX-Assets & Infrastructure Update	s7(2)(b)(ii) - the withholding of the information is necessary to protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information s7(2)(h) - the withholding of the information is necessary to enable Council to carry out, without prejudice or disadvantage, commercial activities	s48(1)(a)(i) - the public conduct of the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good reason for withholding would exist under section 6 or section 7